

EASI Operational Plan 2025-26

May 1, 2025 – April 30, 2026
Status Update: January 2026

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Information Technology Services



EASI Overview



Enterprise Applications & Solutions Integration (EASI), of U of T's Information Technology Services (ITS), plays a critical role in advancing the IT@UofT vision and supporting U of T's role as a global leader in discovery, innovation and sustainability. We are dedicated to transforming and modernizing U of T's enterprise technology ecosystem in alignment with the evolving needs of the institution, ensuring university-wide systems are secure, accessible, sustainable and efficient.



EASI runs mission-critical systems such as the central administrative platform (AMS/SAP) supporting staff across the university, enabling financial, research administration, human resources, and facilities and services operations. We also deliver Enterprise Shared Services, Technology Services and Architecture, Analytics and Reporting Technology, and User Experience and Process Design.



In line with the university and ITS's strategic priorities, EASI spearheads transformative solutions to maximize the value of U of T's technology investments. By focusing on people, technology, data and collaboration, we work closely with divisions and business units across the university to streamline operations and improve user experience. Our goal is to enable agility, reduce complexity and foster a flexible digital ecosystem.

[View EASI at a Glance ↗](#)

EASI Leadership Team 2025-2026



EASI's Strategic Objectives 2025-26

A framework for solution and service delivery excellence in alignment with and supporting delivery of the IT@UofT Strategic Plan

IT@UOFT PILLARS

People

Solutions

Collaboration



Administrative Management Systems (AMS/SAP)

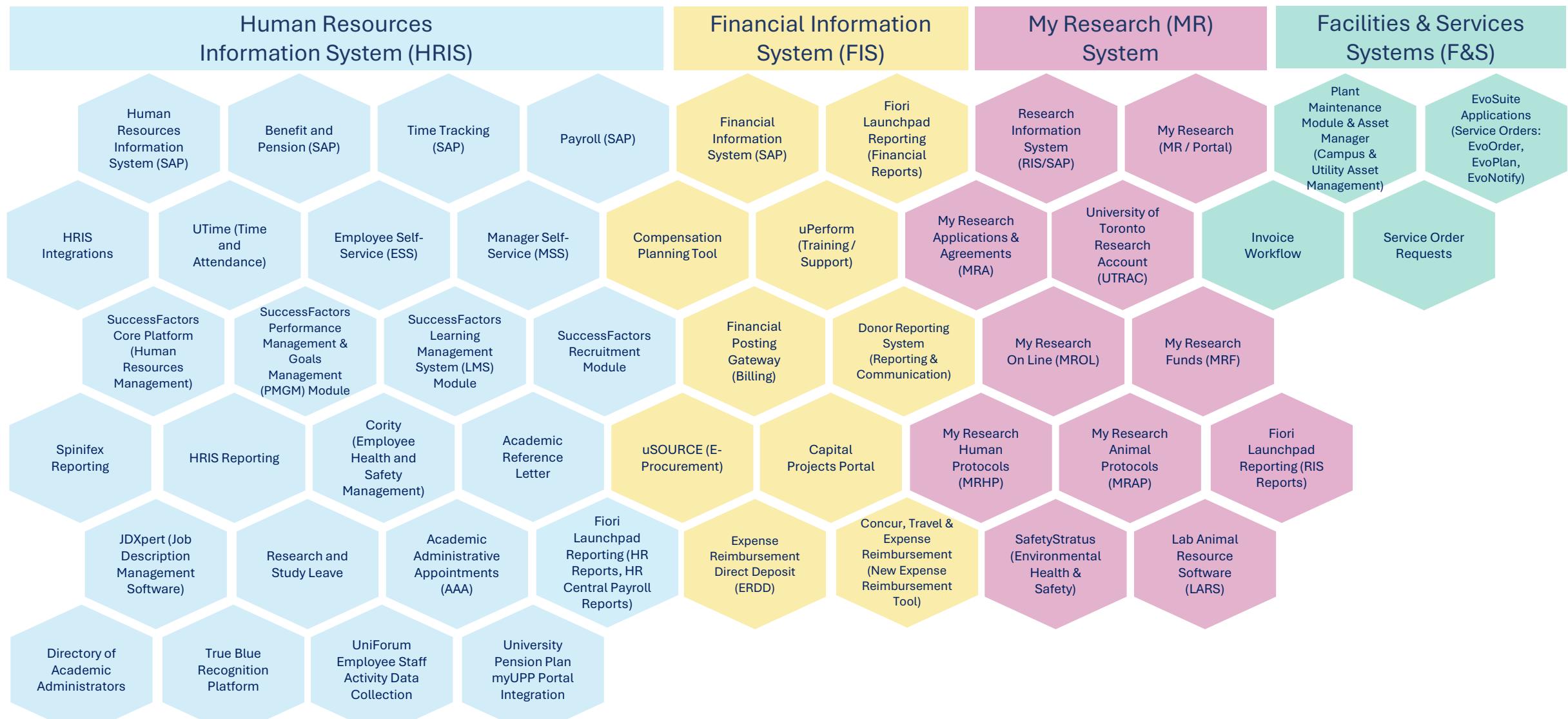
The Administrative Management Systems (AMS/SAP) are central to U of T's operational efficiency, supporting over 35,000 appointed and non-appointed staff and faculty members across the university.

This integrated SAP Enterprise Resource Planning ecosystem serves as the university's system of record for core HR, Finance, Research Administration, and Facilities and Services operations, and is managed by specialized SAP IT teams within EASI.

EASI is continually transforming and modernizing the university's mission-critical AMS/SAP platform, which runs on the private Azure Cloud. This work spans various domains, including Finance (with Concur for expense reimbursement), HR (through a digital transformation leveraging Employee Central for hire-to-retire processes, ensuring data accuracy and enhanced self-services), Research (new Ethics Systems), and Facilities and Services enhancements. Our ongoing focus is on improving usability, operational efficiency and university-wide operations.

Enterprise Applications & Solutions Integration

Administrative Management Systems (SAP ERP Platform)



Administrative Management Systems (AMS/SAP)

Key Priorities and
Accomplishments 2025-26

AMS/SAP Technical Platform

The SAP Technical, Architecture and Security Administration teams provide foundational support essential to the SAP platform and its users. This fiscal year, our key contributions include implementing the SAP upgrade (S/4HANA) as well as transforming the Document Management Platform in SAP. Other priorities include improving privileged user ID management based on Internal Audit recommendations and continuing foundational work for all SAP projects.

Operational support ensures that the AMS/SAP Technical Platform runs smoothly and efficiently. This team manages over 2,500 jobs daily, supports over 150 operational tasks and resolves 1,500 support tickets annually.

AMS/SAP Technical Platform Priorities Roadmap



● Feature Launch Target ■ Maintenance Upgrades

2025-26

Projects

AMS/SAP Document Management Solution

SAP S/4HANA Upgrade and Year-End Updates for SAP Human Capital Management

Cloud Application Lifecycle Management (ALM)

Document Management Solution

Deploy & Hypercare

Upgrade SAP

Cloud ALM

Holiday Break

Operations

Production Control – Job Schedules

Review and implement enhancements for job schedules and monitoring with over 2,500 jobs running per day

SAP System Administration (Operations)

Supported SAP Platform with over 150 operational tasks annually, ensuring seamless performance and projects

SAP Security

Support for projects by resolving 1,500 support tickets per year, improving privileged user ID management based on Internal Audit recommendations, user access review and attestation (AMS)

MAY
2025

JUN

JUL

AUG

SEP

OCT

NOV

DEC

JAN
2026

FEB

MAR

APR

AMS/SAP Technical Platform Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Projects							
AMS/SAP Document Management Solution EASI team members who will contribute to this accomplishment: Katie Babcock, Kun Chai, Kim Chan, Maya Collum, Kelly Gao, Fabio Gorgatti, Bruce Hoppe, Verono Kwok, Paul Littlefield, Anju Meena Das, Praseena Nair, Praveen Narayanaswamy, Svetlana Opachevsky, Andrey Pletnev, Jamal Qureshi	Administrative systems transformation	●	●	●			Implemented the new Document Management Solution successfully on October 18, upgrading the platform that stores document attachments in SAP and related applications. This implementation will support future improved performance while continuing to securely store critical documents.
SAP S/4HANA Upgrade EASI team members who will contribute to this accomplishment: Kun Chai, Kim Chan, Maya Collum, Jay Gandhi, Kelly Gao, Fabio Gorgatti, Bruce Hoppe, Verono Kwok, Paul Littlefield, Sridhar Makineni, Anju Meena Das, Praseena Nair, Svetlana Opachevsky, Andrey Pletnev, Jamal Qureshi, Yimei Zhao	Administrative systems transformation			●			Upgraded AMS (S/4HANA) as part of the system maintenance cycle from 2023 FSPS01 to 2023 FPS03. This SAP Feature Pack Stack (FPS) includes new non-disruptive features and enhancements, and incremental improvements to functionality, performance and usability.
Year-End Updates for SAP Human Capital Management EASI team members who will contribute to this accomplishment: Kun Chai, Kim Chan, Barb Der, Jay Gandhi, Kelly Gao, Fabio Gorgatti, Bruce Hoppe, Verono Kwok, Paul Littlefield, Sridhar Makineni, Anju Meena Das, Praseena Nair, Svetlana Opachevsky, Andrey Pletnev, Jamal Qureshi, Yimei Zhao	Administrative systems transformation			●			Implemented year-end updates for SAP Human Capital Management (HCM), which are required to ensure that HCM functions include any new legal requirements, tax regulations and payroll updates – all needed for the university's HR and payroll processing to continue to run smoothly in the new calendar year.
Cloud Application Lifecycle Management (ALM) EASI team members who contributed to this accomplishment: Kun Chai, Kim Chan, Bruce Hoppe, Paul Littlefield, Sridhar Makineni, Praveen Narayanaswamy, Jamal Qureshi	Administrative systems transformation	●	●	●	●		Implementing SAP Application Lifecycle Management (ALM), which allows U of T to leverage SAP's suite of tools and methodologies designed to manage the entire lifecycle of SAP applications – from planning and implementation to operations and continuous improvement. ALM enables faster deployment, improved operational efficiency via real-time monitoring, and automated corrective actions – all resulting in better and more secure services provided to AMS/SAP users.

AMS/SAP Technical Platform Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Operations							
Production Control – Job Schedules EASI team members who contributed to this accomplishment: Chris Amirault, Stephen Baldwin, Fabio Gorgatti, Paul Littlefield, Rey Ortencio, Alex Tchakhmakhchian	Administrative systems transformation	●	●	●	●	●	Reviewing and implementing enhancements for job schedules and monitoring. Under Production Control, there are over 2,500 jobs running per day, streamlining operations to ensure service delivery and business continuity.
SAP System Administration (Operations) EASI team members who contributed to this accomplishment: Kun Chai, Bruce Hoppe, Sridhar Makineni	Service management	●	●	●	●	●	Providing exceptional SAP platform support by addressing over 150 annual operational tasks with a dedicated team, ensuring seamless performance and minimal disruptions. Supporting day-to-day activities and critical project initiatives for AMS/SAP.
SAP Security							
Support for Projects EASI team members who contributed to this accomplishment: Chris Amirault, Tony Di Felice, Fabio Gorgatti, Niguel Pivott-Dyer	Service management	●	●	●	●	●	Resolving end-user and development team tickets – on average, the team handles 1,500 tickets per year. Providing support to end-user communities by answering inquiries, requests for changes and approvals. In addition, supporting development work for EASI module teams.
Internal Audit Review of Privileged User ID Management EASI team members who contributed to this accomplishment: Fabio Gorgatti, Paul Littlefield	Information security			●	●	●	Reviewing the recommendations from Internal Audit's review and implementing the relevant U of T controls for privileged user access management.
User Access Review and Attestation (AMS) EASI team members who contributed to this accomplishment: Tony Di Felice, Fabio Gorgatti, Paul Littlefield, Niguel Pivott-Dyer	Information security			●	●	●	Administering yearly AMS/SAP access review with the organizational unit representatives to evaluate user access and obtain a sign-off, ensuring appropriate authorization and enhanced security.

Human Resources Information System

The AMS/SAP Human Resources Information System (HRIS) team provides comprehensive support and services related to HR systems for all divisions and faculties across the university. They manage and maintain HR platforms such as SuccessFactors, UTime and Employee Self-Service (ESS)/Manager Self-Service (MSS), ensuring these systems are accessible and functional for all employees.

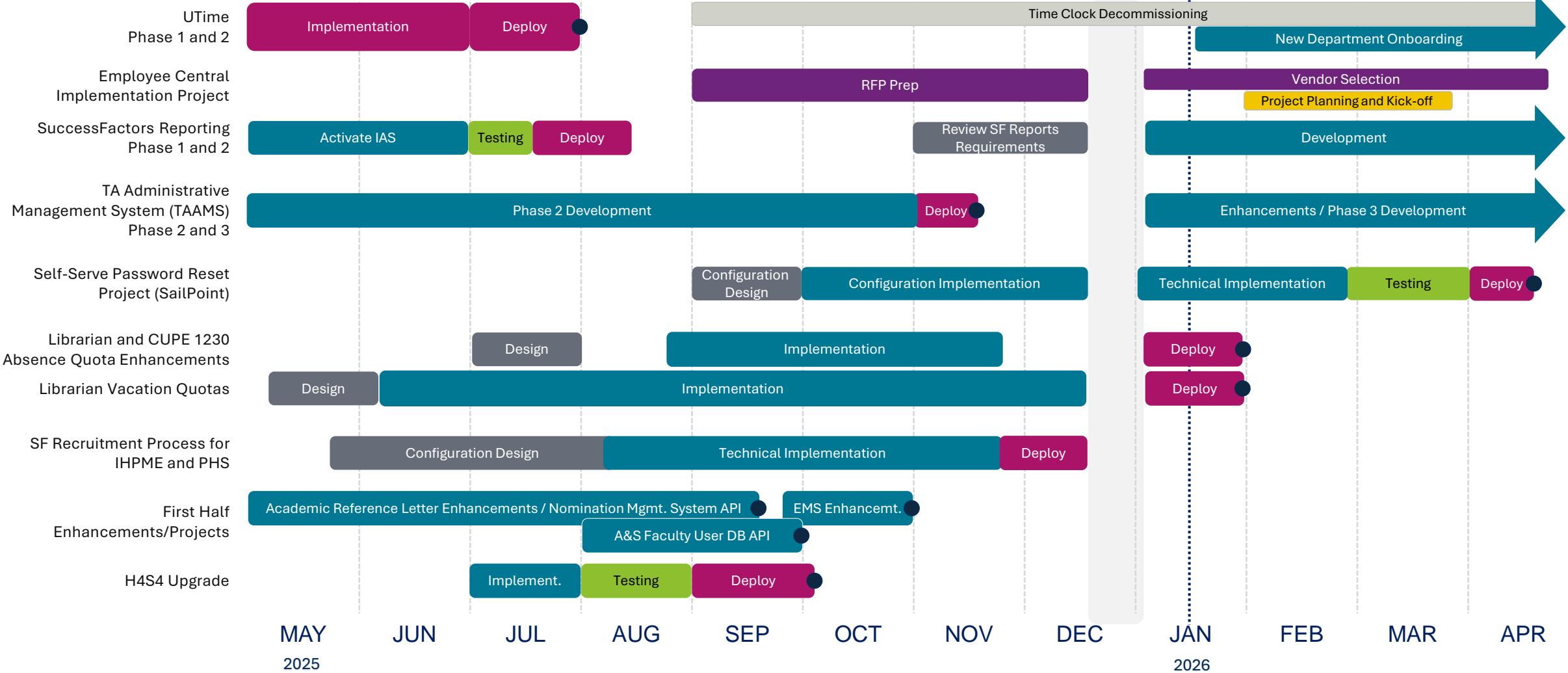
The team provides operational support for payroll, benefits, pensions, time management and professional development processes, and is focused on streamlining HR processes and enhancing the overall employee experience at the university.

HRIS Priorities Roadmap (Projects)



● Feature Launch Target ■ Maintenance Upgrades

2025-26



HRIS Priorities 2025-26 Accomplishments Update (Projects)

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026	Highlights and Accomplishments
						-27	
Projects							
UTime – Phase 2	Service management			●	●	●	Working with the university's HR community to onboard interested departments to UTime. As part of ongoing support, working with departments currently using Smart Touch 9000 time clocks to replace these clocks before they reach their end-of-life at the end of 2026.
EASI team members who contributed to this accomplishment: Brenda Bannis, Emre Eryilmaz, Kelly Gao, Stephanie Yang							
Employee Central Implementation Project	Administrative systems transformation		●	●	●	●	Improving end-user experience and digitizing "hire-to-retire" workflow processes by deploying SuccessFactors Employee Central and Onboarding to modernize core SAP workflows. This phase of the project includes project planning and kick-off, selection of a partner and start of Employee Central implementation.
EASI team members who contributed to this accomplishment: Kelly Gao, Rahul Gupta, Praveen Narayanaswamy, Gary Raposo, Yimei Zhao							
SuccessFactors Reporting – Phase 1 and 2	Administrative systems transformation	●	●	●	●	●	Implemented Phase 1 in August 2025, and implementing the second phase of the implementation of the modern SuccessFactors reporting service (as a result of the deprecation of legacy reporting), which focuses on transferring legacy reports to the new Story platform. Reports will be rewritten, tested and deployed – allowing legacy reports to be retired/disabled.
EASI team members who contributed to this accomplishment: Kun Chai, Jen Cooper, Mao Fan, Fabio Gorgatti, Laura Gray, Peiyuan Guo, Paul Littlefield, Praveen Narayanaswamy, Jamal Qureshi, Ryan Yi, Yimei Zhao							
TA Administrative Management System (TAAMS) – Phase 2 and 3	Administrative systems transformation	●	●	●	●	●	Expanding the TAAMS project after a successful launch. Phase 2 will focus on expanding to the next group of departments and faculties and migrating to Azure-based cloud infrastructure. A third phase is planned and will continue to expand the use of TAAMS to additional departments/faculties, as well as addressing defects and implementing further enhancements.
EASI team members who contributed to this accomplishment: Gary Raposo, Burak Sormagec, Chantal Tam							
Self-Serve Password Reset Project (SailPoint)	Administrative systems Transformation		●	●	●	●	Replacing existing UTORid generation of the onboarding process with SailPoint self-serve password reset in SAP HRIS to enhance the data integrity and user experience.
EASI team members who contributed to this accomplishment: Kelly Gao, Yasir Hakeem, Yimei Zhao							

HRIS Priorities 2025-26 Accomplishments Update (Projects)

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Projects							
UTime Phase 1 EASI team members who contributed to this accomplishment: Farah Ally, Katie Babcock, Brenda Bannis, Kelly Gao, Laura Gray, Yushan Xu, Stephanie Yang	Administrative systems transformation	●	●				Transformed and digitized timekeeping services, including implementing new Advanced Scheduling functionality, enhancing reporting and improving the user experience for over 5,000 users in over 28 units across the university.
Librarian and CUPE 1230 Absence Quota Enhancements and Librarian Vacation Quotas EASI team members who contributed to this accomplishment: Barb Der, Kelly Gao, Marc Jobin, Tanveer Kaur, Ryan Yi, Yimei Zhao	Service management		●	●			Designed and implemented various quota enhancements to automate existing manual tracking processes. Enhancements include enabling vacation quotas for Librarians, updating vacation quota calculations for CUPE 1230, enabling Health Care quotas for CUPE 1230, and making quotas available in Employee Self-Service for these two groups.
SF Recruitment Process for IHPME and PHS EASI team members who contributed to this accomplishment: Jen Cooper, Laura Gray	Service management			●			Enhanced the existing SuccessFactors recruitment process related to contract renewals for Adjunct appointments in the Institute of Health Policy, Management and Evaluation (IHPME) and creating an Adjunct appointments contract process for Public Health Sciences (PHS).
A&S IIT Faculty User database API EASI team members who contributed to this accomplishment: Kelly Gao, Yasir Hakeem	Service management		●				Developed and implemented an API to enable seamless integration between Academic HR hiring system to allow assigning search committee members and decanal representatives for an academic hiring as well as upcoming research system to determine eligible faculty members who can apply for a specific research grant/funding.
Academic Reference Letter Enhancement Project EASI team members who contributed to this accomplishment: Jen Cooper, Peiyuan Guo, Ryan Yi, Yimei Zhao	Service management		●	●			Enhanced the Academic Reference Letter (ARL) collection process to reduce manual effort and errors as well as to introduce the ability to archive older submissions. ARL allows submissions submitted via email to be processed via an Azure LogicApp. This is a critical function that supports the automated nature of the ARL collection process.

HRIS Priorities 2025-26 Accomplishments Update (Projects)

Completed Projects

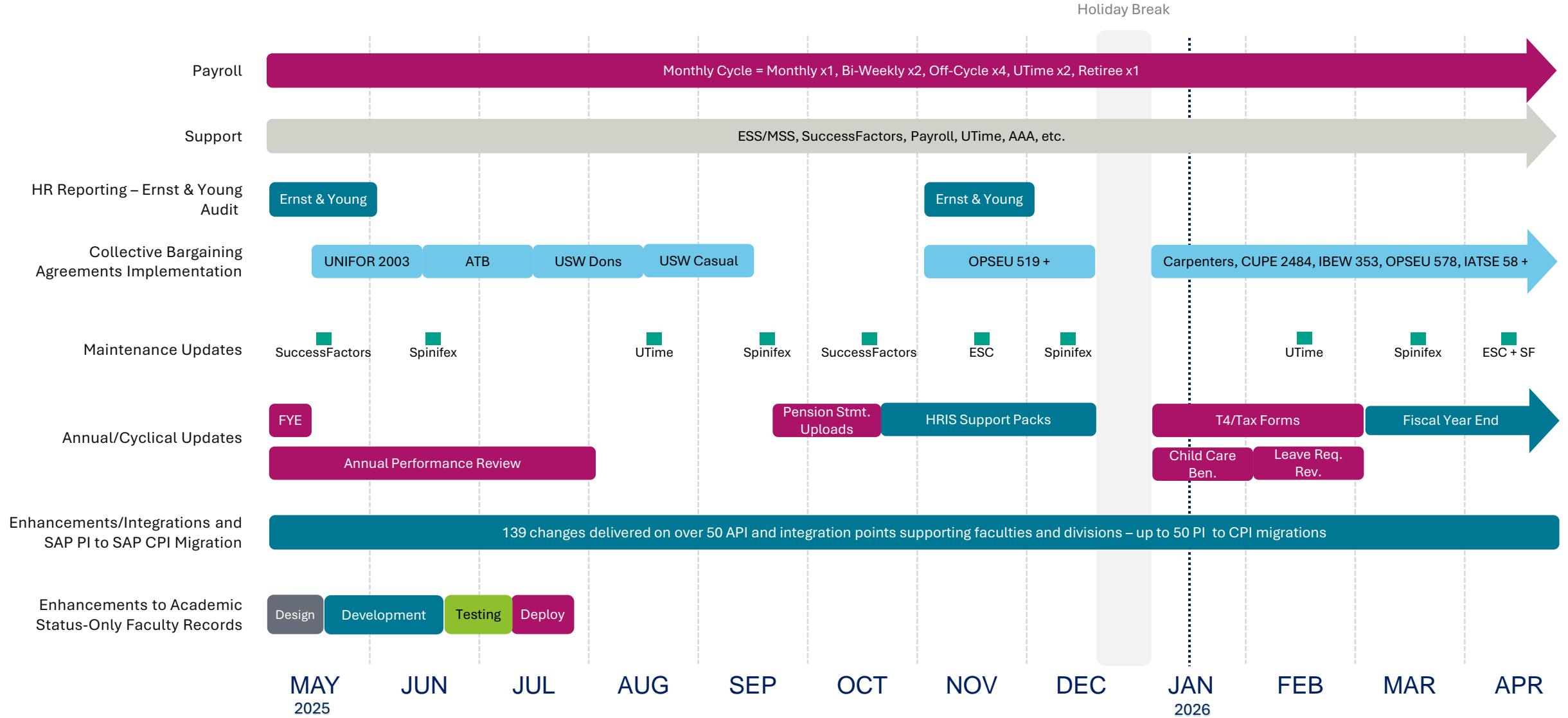
Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Projects							
Nomination Management System (NMS) API EASI team members who contributed to this accomplishment: Kelly Gao, Pamuditha Tissakuttiarachchi	Service management	●	●				Created API to provide employee data for Nomination Management System to allow users to nominate themselves for one of the available seats on a governing body, gather supporting nominations and allow returning officers to evaluate the nominations.
EMS Meeting Booking System Enhancement EASI team members who contributed to this accomplishment: Kelly Gao, Pamuditha Tissakuttiarachchi	Administrative systems transformation		●				Enabled the ability for meeting hosts to assign a meeting room template to a room booking. This change leverages UTORGrouper, an institutional service used to manage groups, by adjusting the SAP HRIS employee data feed to merge the UTORGrouper data.
H4S4 Upgrade EASI team members who contributed to this accomplishment: Jay Gandhi, Kelly Gao, Yasir Hakeem, Praveen Narayanaswamy, Prashanth Premkumar, Jamal Qureshi, Yushan Xu, Yimei Zhao	Administrative systems transformation	●	●				Upgraded core SAP functionality to S/4HANA. As a final step of this upgrade, we are required to implement H4S4 to ensure that core HR and payroll functionality continues to operate in 2026 and beyond. This upgrade is separate and distinct from our annual year-end maintenance cycle.

HRIS Priorities Roadmap (Operations)



● Feature Launch Target ■ Maintenance Upgrades

2025-26



HRIS Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

Priority	IT@UofT Objective(s)	2026-27				Highlights and Accomplishments
		Q1	Q2	Q3	Q4	
Operations						
Enhancements to Academic Status-Only Faculty Records	Administrative systems transformation	●	●			Improved the ability to track and report on Status-only faculty by adding identifiers for affiliate scientist and enhancing university appointments records.
EASI team members who contributed to this accomplishment: Kelly Gao, Yushan Xu						
Payroll	Service management	●	●	●	●	Managing over 120 payroll cycles annually (monthly, bi-weekly, off-cycle hourly and retirees), while identifying and implementing changes to improve compliance, operational efficiency and employee retention and engagement.
EASI team members who contributed to this accomplishment: Brenda Bannis, Barb Der, Jay Gandhi, Kelly Gao, Yasir Hakeem, Marc Jobin, Paul Littlefield, Alex Tchakhmakhchian, Stephanie Yang, Yimei Zhao						
Support	Service management	●	●	●	●	Providing day-to-day Tier 1 and/or Tier 2 support for all HRIS applications, including 16,000 UTime change requests, 17,000 UTime support tickets and 2,100 HRIS (non-UTime) change requests in the past year.
Employee Self-Service/Manager Self-Service, SuccessFactors, Payroll, UTime, Academic Administrative Appointments, etc.						
EASI team members who contributed to this accomplishment: Brenda Bannis, Barb Der, Jay Gandhi, Kelly Gao, Laura Gray, Yasir Hakeem, Marc Jobin, Addison Luo, Yushan Xu, Stephanie Yang, Ryan Yi, Yimei Zhao						
HR Reporting – Ernst & Young Audit	Information security		●		●	Working directly with U of T auditors (Ernst & Young), the HRIS team has developed and streamlined the programs and processes, allowing U of T to provide timely personnel information for internal audits requirements.
EASI team members who contributed to this accomplishment: Barb Der, Yimei Zhao						
Collective Bargaining Agreements Implementation	Service management	●	●	●	●	Implementing changes and enhancements across affected HR information systems required to support negotiated changes to collective bargaining agreements.
EASI team members who contributed to this accomplishment: Brenda Bannis, Barb Der, Jay Gandhi, Kelly Gao, Yimei Zhao						

HRIS Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

Priority	IT@UofT Objective(s)	2026-27					Highlights and Accomplishments
		Q1	Q2	Q3	Q4		
Operations							
Maintenance Updates SuccessFactors, Spinifex, UTime, Enterprise Service Centre	Service management Information security	●	●	●	●	●	Reviewing, implementing and testing regular maintenance updates to ensure the secure and efficient operation of HR information systems. Evaluating new system features and services and implementing as appropriate to enhance system functionality.
EASI team members who contributed to this accomplishment: Brenda Bannis, Jen Cooper, Barb Der, Jay Gandhi, Kelly Gao, Laura Gray, Yasir Hakeem, Stephanie Yang, Yimei Zhao							
Annual/Cyclical Updates EASI team members who contributed to this accomplishment: Brenda Bannis, Barb Der, Kelly Gao, Laura Gray, Yasir Hakeem, Yushan Xu, Yimei Zhao	Service management Information security	●	●	●	●	●	Performing regular, cyclical administrative activities required to support ongoing and day-to-day business processes, including Fiscal Year End, pension statement uploads, annual performance review, HRIS support packs, T4/Tax Forms, Child Care Benefit and Leave Request Reviews.
Enhancements/Integrations EASI team members who contributed to this accomplishment: Kelly Gao, Yasir Hakeem	Administrative systems transformation	●	●	●	●	●	Completed various integrations supporting divisional/faculty systems, including the Faculty of Applied Science and Engineering, the Ontario Institute for Studies in Education, U of T Scarborough, the University Registrar's Office, the Faculty of Arts & Science, Governing Council, and others. Ongoing development work supporting the Faculty of Arts & Science IIT, the University Registrar's Office and the Teams phone migration project.
Enhancements/Integrations and SAP PI to SAP CPI Migration EASI team members who contributed to this accomplishment: Kelly Gao, Yasir Hakeem	Administrative systems transformation		●	●	●	●	Sunsetting of the legacy SAP Process Integration (PI) service has resulted in an opportunity to revisit and optimize existing integrations as part of the project to migrate each to the new SAP Cloud Platform Integration (CPI) service. In total, up to 50 integrations will be migrated.

Financial Information System

The AMS/SAP Financial Information System (FIS) currently serves the needs of over 2,700 financial users across U of T. This financial system of record is used for financial planning and operations, including accounts receivable, accounts payable, reporting and taxation. In fiscal 2025, it was responsible for the processing of over \$4.9 billion of U of T's budget. Information from FIS is also critical for the operations of the Chief Financial Officer in both federal and provincial tax reporting and monthly and fiscal year-end closing.

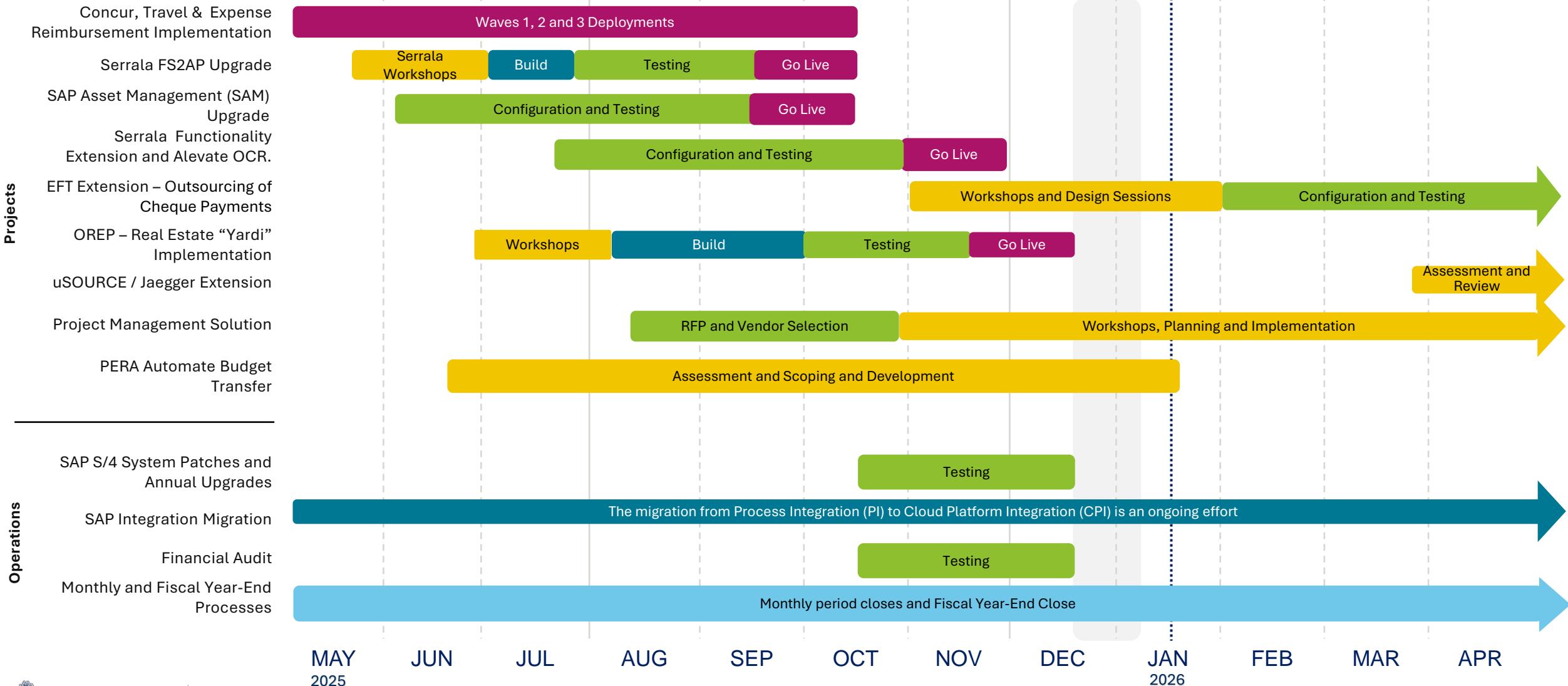
SAP/FIS also processes over 60,000 service orders per year for our Facilities & Services clients. This ensures all work is recorded, accounted for and invoiced on a timely and efficient basis.

FIS Priorities Roadmap



● Feature Launch Target ■ Maintenance Upgrades

2025-26



FIS Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Projects							
Concur, Travel & Expense Reimbursement Implementation EASI team members who contributed to this accomplishment: Kim Chan, Jay Gandhi, Fabio Gorgatti, Verono Kwok, Paul Littlefield, Praveen Narayanaswamy, Svetlana Opachevsky, Andrey Pletnev, Robin Sharma, Yimei Zhao	Administrative systems transformation	●	●				Currently, U of T processes over 68,000 expense reimbursement claims per year. The implementation of Concur represents a full transformation of this process by streamlining processing (workflows), modernizing entry and approvals (access by mobile devices) and expediting of the entire expense process for U of T employees. Phase 1, 2 and 3 of Concur went live 2025 with Phase 3 deployed in Oct 2025.
Serrala FS2AP Upgrade EASI team members who contributed to this accomplishment: Fabio Gorgatti, Verono Kwok, Paul Littlefield, Andrey Pletnev, Dana Pogaceanu	Administrative systems transformation	●	●				Upgraded previous version of Serrala software to the latest version supported by the vendor. The new version enabled streamlining “invoice to pay” workflow solution, and automatic creation of invoices in SAP, review and approval of the final payment of over 30,000 invoices per year for Facilities & Services. It also provides greater control and reporting of the accounts payable function for Facilities & Services.
SAP Asset Management (SAM) Upgrade EASI team members who contributed to this accomplishment: Fabio Gorgatti, Verono Kwok, Paul Littlefield, Andrey Pletnev, Robin Sharma	Administrative systems transformation		●	●			Upgraded SAP Asset Management to the most current software version offering the latest in functionality and capabilities to Facilities & Services field technicians, allowing for real-time updates and processing efficiencies. Technicians respond to more than 60,000 service orders annually.
Serrala Functionality Extension EASI team members who contributed to this accomplishment: Verono Kwok, Paul Littlefield, Andrey Pletnev, Dana Pogaceanu, Robin Sharma	Administrative systems transformation	●	●	●	●		Implementing functionality extension to operations within the Vice-President Operations and Real Estate Partnerships portfolio (The Hub) to enable accounts payable efficiencies and automation currently benefiting the Facilities & Services team.

FIS Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
							Highlights and Accomplishments
Projects							
EFT Extension - Outsourcing of Cheque Payments EASI team members who contributed to this accomplishment: Kim Chan, Verono Kwok	Administrative systems transformation			●	●	●	Implementing the outsourcing of cheque printing, which will automate a current manual task for Financial Services. Outsourced cheque printing will also save time and resources and will be achieved using one of Canada's largest and most trusted financial institutions.
OREP - Real Estate “Yardi” Implementation EASI team members who contributed to this accomplishment: Verono Kwok, Andrey Pletnev, Robin Sharma	Administrative systems transformation		●	●	●		Implementing the Yardi Real Estate module, which will provide increased efficiency through automation of tasks, including rent collection and improved financial oversight with integrated accounting and reporting.
uSOURCE / Jaegger Extension EASI team members who contributed to this accomplishment: Kim Chan, Kelly Gao, Verono Kwok, Paul Littlefield, Svetlana Opachevsky, Andrey Pletnev, Jamal Qureshi, Robin Sharma	Administrative systems transformation				●	●	Performing analysis of uSOURCE / Jaegger to investigate possible extensions of the current Jaegger platform. Such areas of extension could include additional functionality such as P2P invoice workflow and other possible additional functionality. Implementation of such functionality will save time and provide efficiencies across the university.
Project Management Solution EASI team members who contributed to this accomplishment: Kelly Gao, Fabio Gorgatti, Verono Kwok, Paul Littlefield, Andrey Pletnev, Jamal Qureshi	Administrative systems transformation				●	●	Planning for Project Management (Kahua) implementation for Capital Projects. Benefits include improved cost control, enhanced collaboration, automated workflows and real-time reporting. It provides a single source of truth for project data, streamlines processes like bid management and procurement, and offers deep customization to align with U of T's specific needs. The software helps teams gain visibility into financial performance, manage complex funding sources and ensure regulatory compliance.
PERA Automate Budget Transfer EASI team members who contributed to this accomplishment: Maya Collum, Kelly Gao, Svetlana Opachevsky, Robin Sharma	Administrative systems transformation		●	●	●		The Professional Expense Reimbursement Allowance (PERA) development will remove manual process currently performed by the Division of the Vice-President, Research & Innovation and the Division of People Strategy, Equity & Culture to identify and set up new fund centres. It will also reduce manual identification and upload work tied to PERA distribution.

FIS Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Operations							
SAP S/4 System Patches and Annual Upgrades	Service management		●	●			Updating the U of T SAP S/4HANA system via support patches and updates, ensuring financial system users continue to enjoy a stable and reliable platform supported by SAP for their financial needs. This process occurs on a yearly basis and will continue for the duration of U of T's use of the SAP systems.
EASI team members who contributed to this accomplishment: Kim Chan, Verono Kwok, Svetlana Opachevsky, Andrey Pletnev, Robin Sharma	Information security						
SAP Integration Migration	Administrative systems transformation	●	●	●	●	●	Transitioning from pre-existing SAP Platform Integration (PI) to the updated SAP Cloud Platform Integration (CPI). This will enable processing files and messages to occur in real-time, providing for greater data quality and efficiency. This work will be done in preparation for the Platform Integration (PI) end-of-life in 2027.
EASI team members who contributed to this accomplishment: Kim Chan, Andrey Pletnev	Information security						
Financial Audit – Recurring Annual Function	Administrative systems transformation	●	●	●	●	●	Working with U of T auditors (Ernst & Young), the EASI-FIS team has developed and streamlined the programs and processes allowing U of T to provide timely financial information for internal audit requirements. Required reporting to Auditors is provided on a yearly basis in Q2 / Q3.
EASI team members who contributed to this accomplishment: Svetlana Opachevsky							
Monthly and Fiscal Year End Processes	Service management						Optimizing the SAP programs used in fiscal year end (FY) has reduced processing times by up to 70 per cent and reduced SAP system downtime for users (reduced to two days), reducing user disruption. FYE was completed on May 1, 2025, with all processing / program run times substantially faster than in previous years. These improvements are a continuous effort.
EASI team members who contributed to this accomplishment: Katie Babcock, Kim Chan, Verono Kwok, Paul Littlefield, Svetlana Opachevsky, Andrey Pletnev, Alex Tchakhmakhtchian	Information security	●	●	●	●	●	

My Research System

The university's My Research (MR) System is a suite of tools that are critical to the research enterprise, ensuring departmental and divisional oversight and transparency while helping researchers obtain timely review and approvals of their research applications and agreements, and secure required regulatory and ethics approvals.

Approximately 10,000 active funds, 7,000 human protocol documents and 1,000 animal protocol documents are actively managed by MR each year, with a monthly average of 5,000 users.

These institutional systems require a continuous cycle of maintenance, updates and modernization to ensure we carefully manage the evolving financial, legal, regulatory and reputational risk associated with a massive research enterprise.

My Research Roadmap



● Feature Launch Target

■ Maintenance Upgrades

2025-26

STRATEGIC PROJECTS

My Research Funds

Phase 1: Sub-Awards Auto-Payment Program

Redevelopment based on revised specs

Post UAT tuning

VPRI testing

F/S and Audit

VPRI

Phase 2: Financials Dashboards

Requirements

Wireframes

Architecture

My Research Applications

My Research Non-Funded

Research Security Features

Specs Development

UAT

JUL: Research Security Release

Requirements

Development

UAT

OCT: Application Status Refinements

HC

HC

Application Status Refinements

SIG Report Refinements

Requirements

Build

HC

FEB: SIG Report Refinements

Build

UAT

HC

Negotiations

Implementation

Custom build (if no suitable vendor found)

* Direction (vendor implementation or in-house rebuild) will be determined after the POC.

My Research Animal Protocols

My Research Human Protocols

Ethics Modules Modernization *

Formal vendor evaluation as part of RFP

Proof-of-Concept Implementation

Decision

Critical Updates to Current Modules

Protocol notification changes

UAT

HC

OCT: Critical updates to MRAP

EHS Sprout (Safety Stratus)

Ongoing phased EHS-led roll-out (supported by MR team)

SUSTAINMENT

Ongoing adjustments to production systems, including workflow adjustments, new features, bug fixes, etc.

My Research Priorities

2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
My Research Funds							
My Research Funds (MRF) is a new, modern research funding administration interface for researchers and research support staff. The first phase of MRF – the University of Toronto Research Account (UTRAC) – is now live. MRF enhances the user experience, improves access to key information about research awards, and facilitates more effective monitoring of research-related expenditures.							
Phase 1: Sub-Awards Auto-Payment Program EASI team members who contributed to this accomplishment: Maya Collum, Anju Meena Das, Svetlana Opachevsky, Andrey Pletnev, Jeeno Thomas, Jithin Thomas	Administrative systems transformation	●	●	●			Introduced payment automation for outgoing payments related to research sub-awards. This powerful integration will significantly improve the timeliness and efficiency of centrally processed payments and create a robust audit trail.
Phase 2: Financials Dashboards EASI team members who contributed to this accomplishment: Maya Collum, Anju Meena Das, Praseena Nair, Svetlana Opachevsky, Andrey Pletnev, Harsharandeep Singh, Jeeno Thomas, Jithin Thomas	Administrative systems transformation	●	●	●	●	●	Rebuilding the financial account and funding history reports comprising My Research On Line (MROL) with a modern user interface and seamless integrations, enabling researchers to easily monitor their research award expenses.
My Research Applications / My Research Non-Funded							
Research Security Features EASI team members who contributed to this accomplishment: Maya Collum, Praseena Nair, Harsharandeep Singh	Administrative systems transformation	●					Implemented features to help protect scholarly research and ensure compliance with new federal regulations.
Application Status Refinements EASI team members who contributed to this accomplishment: Maya Collum, Praseena Nair, Harsharandeep Singh	Administrative systems transformation	●	●				Refined grant application statuses in MRA to improve accuracy of data being ingested into U of T's Research & Innovation Dashboards, which are used by academic leadership across U of T for decision making.
SSHRC Institutional Grants (SIG) Report Refinements EASI team members who contributed to this accomplishment: Maya Collum, Praseena Nair, Harsharandeep Singh	Administrative systems transformation	●	●	●	●		Streamlining and improving the completion report researchers must submit at the end of their grants to ensure all mandatory information is captured as efficiently as possible.

My Research Priorities

2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
My Research Animal Protocols / My Research Human Protocols							
Critical Updates to Current Modules EASI team members who contributed to this accomplishment: Maya Collum, Harsharandeep Singh	Administrative systems transformation	●	●				Implemented critical updates to the language in and frequency of auto-generated email notifications to researchers related to animal use protocol expiry to align with current compliance processes and reduce confusion.
Ethics Modules Modernization EASI team members who contributed to this accomplishment: Maya Collum, Anju Meena Das, Praseena Nair, Svetlana Opachevsky, Andrey Pletnev, Harsharandeep Singh, Jeeno Thomas, Jithin Thomas	Administrative systems transformation	●	●	●	●	●	Completing the Request for Procurement (RFP) process and beginning implementation to replace end-of-life ethics applications, ensuring the systems provide the functionality users require amid a shifting regulatory environment.
EHS Sprout (Safety Stratus) EASI team members who contributed to this accomplishment: Maya Collum, Anju Meena Das, Praseena Nair, John Ogg, Svetlana Opachevsky, Andrey Pletnev, Harsharandeep Singh, Jeeno Thomas, Jithin Thomas	Administrative systems transformation	●	●	●	●	●	Supporting the VPRI in the implementation of Sprout – a centralized third-party software system for monitoring equipment/assets, training, biosafety, radiation and medical clearance.
All Systems Production Sustainment + Technical Maintenance EASI team members who contributed to this accomplishment: Kim Chan, Maya Collum, Anju Meena Das, Praseena Nair, Svetlana Opachevsky, Andrey Pletnev, Harsharandeep Singh, Jeeno Thomas, Jithin Thomas	Administrative systems transformation	●	●	●	●	●	Continuing support of all production applications to ensure ongoing user satisfaction, compliance with changing regulatory requirements, and to sustain their technical health and reduce information security risks.

Enterprise Shared Services

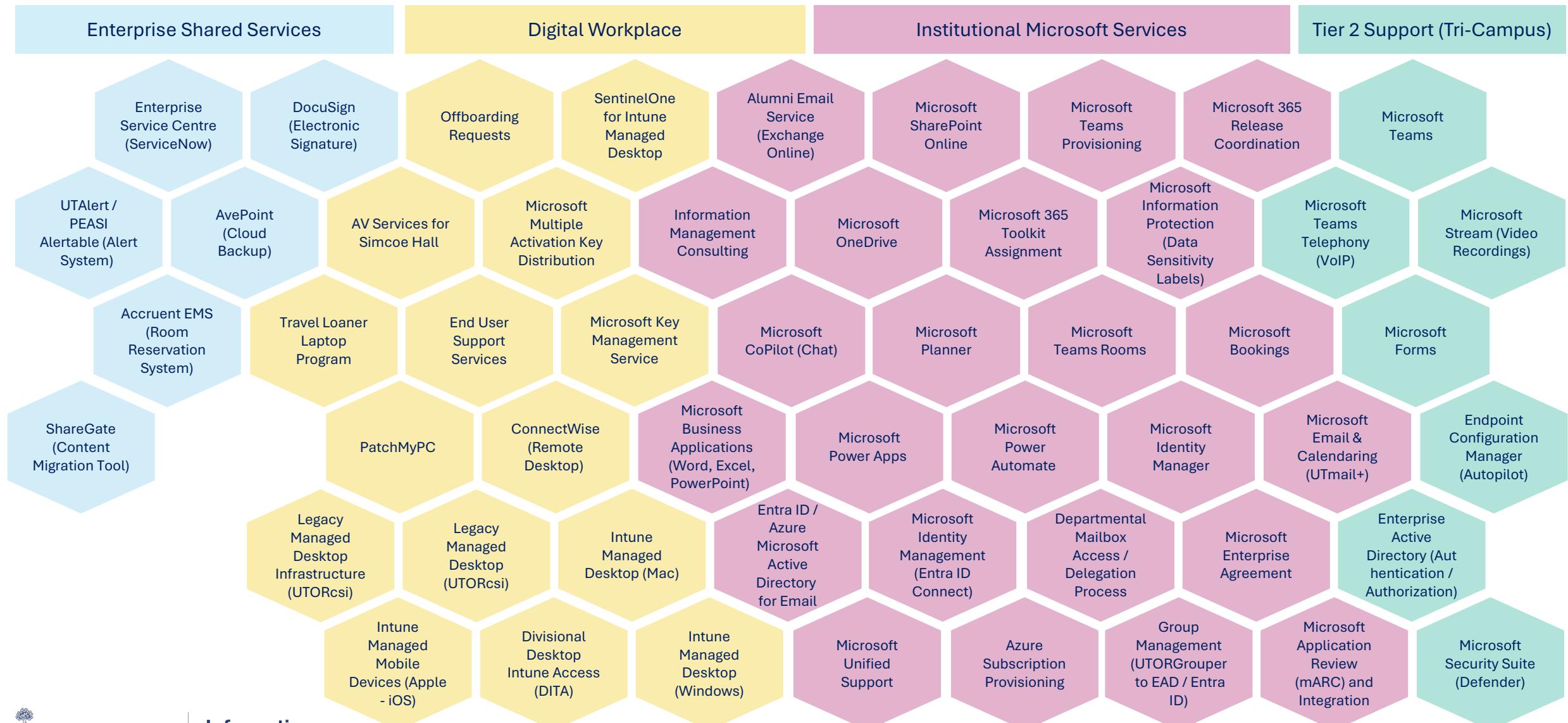
The Enterprise Shared Services team is responsible for the operation and support of centrally managed IT services, including the IT and HR service centres in Enterprise Service Centre (ESC)/ServiceNow, information management based on the SharePoint platform, DocuSign Electronic Signature, and the UTAlert and LISTSERV communications platforms.

Enterprise Shared Services also operates and supports core institutional Microsoft 365 (M365) applications, such as UTmail+, for over 300,000 students, faculty members, staff and alumni. We also facilitate divisional access to M365 services such as Intune, supporting over 3,800 managed devices, and Teams Phone, supporting over 9,500 VoIP lines.

The Enterprise Shared Services' Digital Workplace team provides remote and onsite support services to over 3,000 staff in 66 departments for their standard workstation and mobile technology requirements, including system installation, configuration, disposal, data storage, business continuity, software licensing and updates, virus and ransomware prevention and cleanup, and business solutions implementation.

Enterprise Applications & Solutions Integration

Enterprise Shared Services & Digital Workplace



Enterprise Shared Services

Key Priorities and Accomplishments 2025-26

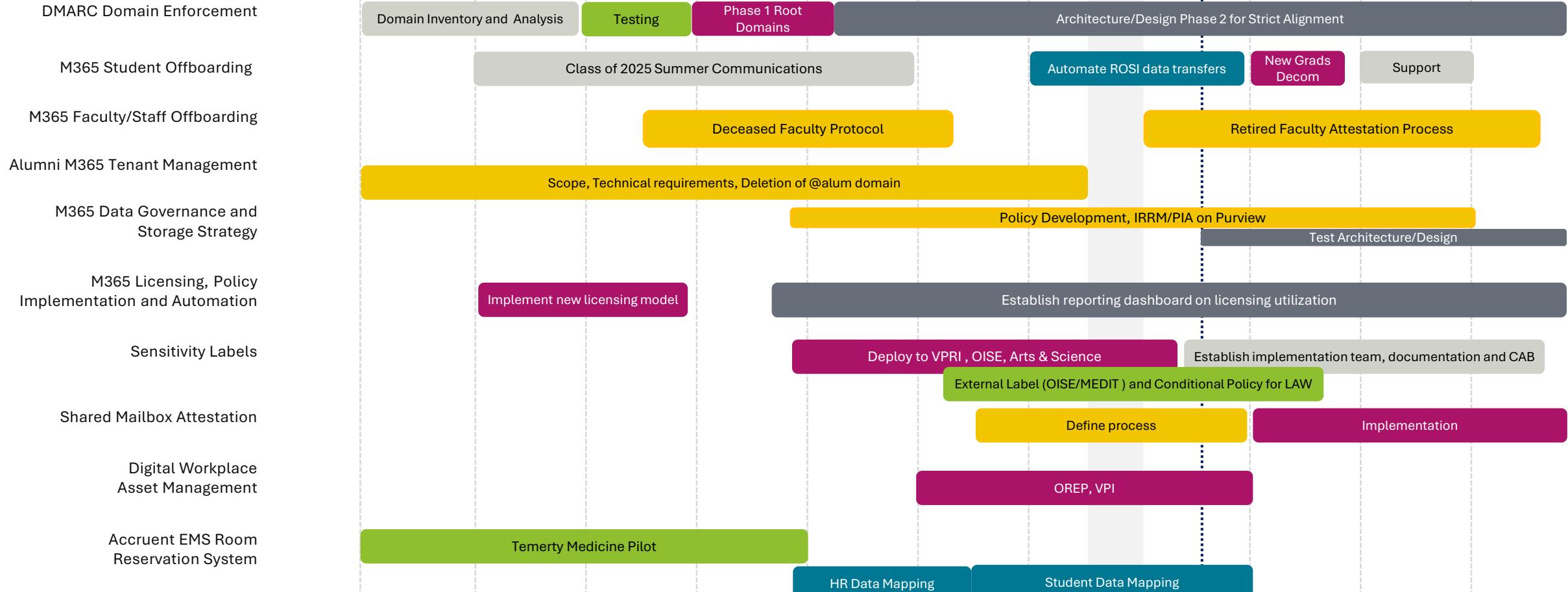
Enterprise Shared Services Priorities Roadmap (Products)



● Feature Launch Target ■ Maintenance Upgrades

2025-26

M365 and Digital Workplace



MAY
2025

JUN

JUL

AUG

SEP

OCT

NOV

DEC

JAN
2026

FEB

MAR

APR

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Products)

Completed Projects

Priority (Products)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
M365 and Digital Workplace							
DMARC Domain Enforcement EASI team members who contributed to this accomplishment: Derek Liu, Ahmad Sameem, Ian Thomas	Information security		●	●	●	●	DMARC (Domain-based Message Authentication, Reporting & Conformance) Phase 2 moving from a monitoring-only policy to an enforcement policy, ensuring that all legitimate email sources are properly authenticated and unauthorized ones are rejected or quarantined.
M365 Student Offboarding EASI team members who contributed to this accomplishment: Cyrus Frances-Findlay, Derek Liu, Vicki Vokas, Natalie Yeung, Hong Zhu	Service management	●	●	●	●		Implementing a secure, standardized offboarding framework that transitions graduate and non-graduate students from active accounts to alumni or inactive former student status. This framework includes the withdrawal of M365 services to ensure data security and compliance, and provisions dedicated alumni accounts to maintain engagement while reducing the risk of unauthorized access. It also streamlines communication channels that deliver clear transition guidance – improving user experience and minimizing support requests.
M365 Faculty/Staff Offboarding EASI team members who contributed to this accomplishment: Cyrus Frances-Findlay, Derek Liu, Vicki Vokas, Natalie Yeung, Hong Zhu	Service management		●	●	●	●	Working with the Office of the Vice-Provost, Faculty & Academic Life (VPFAL), establishing attestation process for retired faculty no longer engaged in university business. Ensure consistency, compliance and clarity in retirement and deceased-faculty workflows across divisions. Reduce administrative delays by aligning processes with VPFAL's academic HR guidance. Ensure communications and actions are sensitive, timely and privacy-respectful. Provide divisions with ready-to-use, accessible templates, checklists and workflows.
Alumni M365 Tenant Management EASI team members who contributed to this accomplishment: Cyrus Frances-Findlay, Derek Liu, Vicki Vokas, Natalie Yeung, Hong Zhu	Service management				●	●	Establishing protocols for Alumni account monitoring for: security compliance, acceptable use and lifecycle management (e.g., inactive accounts).

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Products)

Completed Projects

Priority (Products)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026- 27	Highlights and Accomplishments
M365 and Digital Workplace							
M365 Data Governance and Storage Strategy	Information security		●	●	●	●	Establishing a data lifecycle management strategy within Microsoft 365 to enable the university to effectively govern, retain, protect and securely dispose of data. It will establish a framework that includes defined policies, tools and processes required to ensure consistent classification, retention and protection of M365 data.
M365 Licensing, Policy Implementation and Automation	Service management		●		●	●	Optimizing Microsoft 365 (M365) licensing management for the university tenant by aligning the updated licensing structure with institutional requirements, analyzing current licensing data sets to identify gaps and opportunities for improvement, automating license assignment to reduce manual effort, and leveraging exception management processes to handle special cases while maintaining flexibility and compliance.
Sensitivity Labels	Information security		●	●	●	●	Establishing Sensitivity Labels Implementation team to support the rollout to divisions, including the Ontario Institute for Studies in Education, the Office of the Vice-President Research & Innovation and the Faculty of Arts & Science. Sensitivity Labels allow users to classify and protect data in Microsoft Office apps, Teams and SharePoint by encrypting it and preventing unauthorized access.
Shared Mailbox Attestation	Information security				●	●	Establishing a formal, recurring attestation process to ensure that all university-managed shared mailboxes are properly owned, actively monitored, securely accessed and compliant with institutional IT policies. The attestation program reduces security risk, improves data hygiene and ensures alignment with governance, privacy and lifecycle requirements.

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Products)

Completed Projects

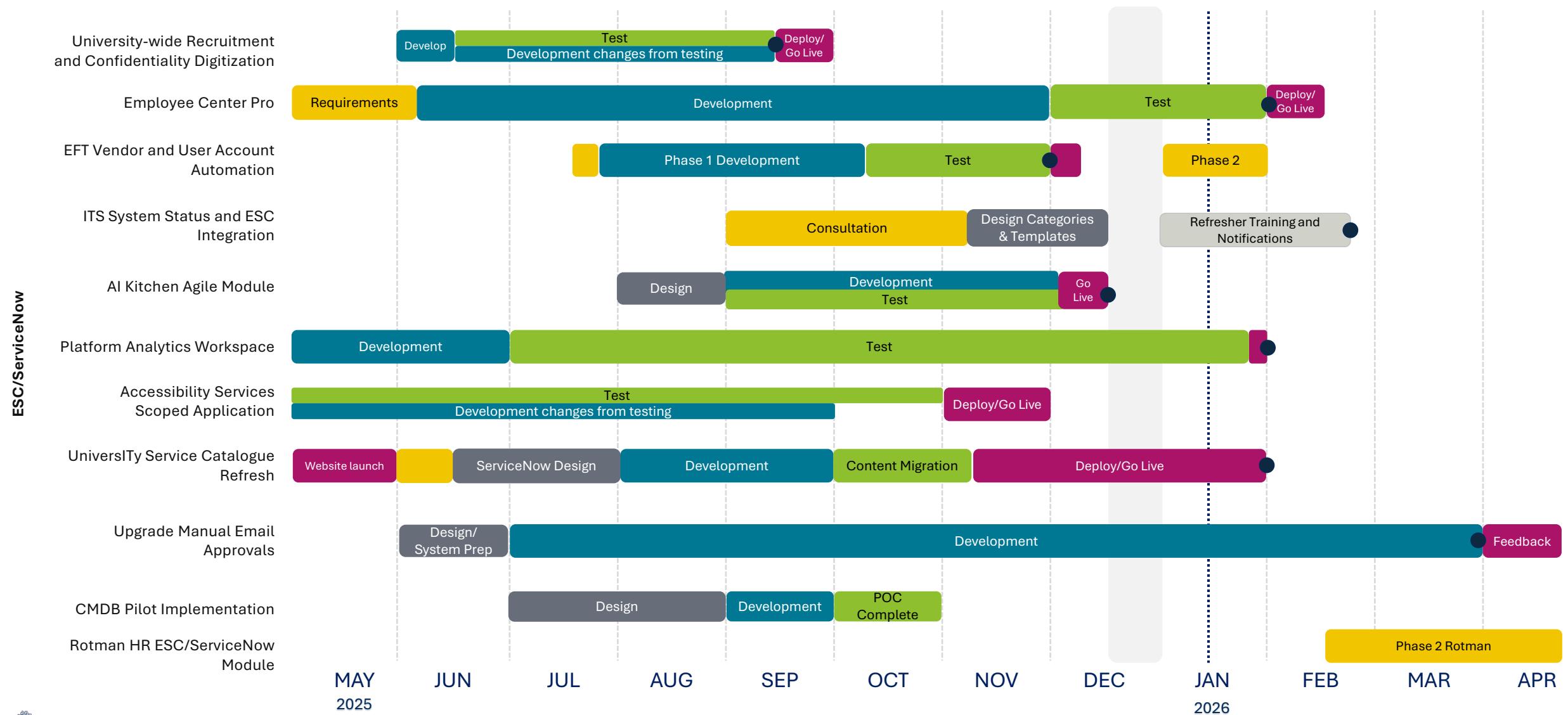
Priority (Products)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
M365 and Digital Workplace							
Digital Workplace Asset Management EASI team members who contributed to this accomplishment: Cyrus Frances-Findlay, Vicki Vokas, Natalie Yeung	Service management			●	●	●	<p>Deploying ESC/ServiceNow asset management to Digital Workplace client group to track, manage and optimize the lifecycle of IT assets – including hardware, software, consumables and cloud resources – from procurement through retirement ensuring accurate, centralized and continuously maintained asset data, which makes regulatory, financial and licensing audits far easier and more reliable.</p>
Accruent EMS Room Reservation System EASI team members who contributed to this accomplishment: Justin Charlick, Kelly Gao, Yasir Hakeem, Ahmad Sameem, Peter Sverko, Vicki Vokas, Yushan Xu and Hong Zhu	Service management	●	●	●	●	●	<p>Implementing Accruent EMS in select buildings on the St. George campus. The EMS platform enhances efficiency, optimizes space utilization and streamlines the process of scheduling and managing spaces. Licensing has been extended and the HRIS team worked with EMS team to enable the meeting booking template at the UTORGrouper level.</p>

Enterprise Shared Services Priorities Roadmap (Products)



● Feature Launch Target ■ Maintenance Upgrades

2025-26



Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Products)

Completed Projects

Priority (Products)	IT@UofT Objective(s)	2026 -27				Highlights and Accomplishments
		Q1	Q2	Q3	Q4	
ESC/ServiceNow						
University-wide Recruitment and Confidentiality Digitization EASI team members who contributed to this accomplishment: Amy Luu, Nicole Williams	Service management	●	●			Digitized paper-based recruiting and confidentiality agreement process into an ESC/ServiceNow workflow, reducing processing time by 40 per cent, improving submission traceability, and enabling real-time reporting for up to 10 recruitment team members.
ITS System Status and ESC Integration EASI team members who contributed to this accomplishment: Eden Tran, Brian Whelan	Service management	●	●			Developed proof-of-concept to automate service updates from ESC/ServiceNow to System Status page, eliminating manual data entry and improving communication. Reduced administrative effort, allowing staff to focus on high-impact activities benefiting students, faculty and staff.
AI Kitchen Agile Module EASI team members who contributed to this accomplishment: Eden Tran, Saloni Talati	Service management	●	●			Accelerated operational efficiency for the AI Kitchen task force by automating incident management workflows, streamlining service catalog deployments, and leveraging ESC and ServiceNow to minimize manual intervention and optimize response times for ad hoc requests.
Accessibility Services Scoped Application EASI team members who contributed to this accomplishment: Amy Luu	Service management	●	●			A self-contained ticketing application built natively on the ServiceNow platform, designed specifically to support Accessibility Services' needs. Includes a customized ticketing interface, tailored workflows, a dedicated service portal and specialized features to streamline operations to enhance productivity, improving operational efficiency and creating a user-friendly experience for the students they support.
Employee Center Pro EASI team members who contributed to this accomplishment: Amy Luu, Nicole Williams	Service management	●	●	●	●	Implementing Employee Center Pro, an upgraded ServiceNow-based portal, consolidating services, information and tasks into a single hub. Delivered measurable improvements in efficiency, reduced administrative workload and enhanced employee experience across the university.
EFT Vendor and User Account Automation EASI team members who contributed to this accomplishment: Amy Luu, Saloni Talati	Service management		●	●	●	Optimized the EFT process by enabling vendors to create accounts and submit credentials directly through ESC/ServiceNow, reducing account setup time and streamlining operations. Transitioned responsibilities from ESC/ServiceNow to Procurement, increasing team autonomy and efficiency, while improving service delivery for external stakeholders.

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Products)

Completed Projects

Priority (Products)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026	Highlights and Accomplishments
						-27	
ESC/ServiceNow							
Platform Analytics Workspace EASI team members who contributed to this accomplishment: Amy Luu, Eden Tran	Service management	●	●	●			Platform Analytics Workspace is the next generation of ServiceNow's reporting platform, consolidating dashboards, visualizations and analytics insights into a single location. Existing reports and dashboards will be ported to the new platform and tested. All fulfillers in ESC/ServiceNow will have access to the new functionality once the transition is complete.
UniversITy Service Catalogue Refresh EASI team members who contributed to this accomplishment: Brian Whelan, Nicole Williams	Service management	●	●	●			This initiative will result in a complete refresh of all content in the UniversITy Service Catalogue (USC). ITS Service Owners will be consulted and will contribute updated content. The site itself will be updated to include new fields, and a supporting process will be deployed to ensure that content is maintained going forward. The USC is open to all students, faculty and staff across the university.
Upgrade Manual Email Approvals EASI team members who contributed to this accomplishment: Amy Luu, Saloni Talati, Eden Tran, Nicole Williams	Service management	●	●	●			Replacing the legacy email-based approval process in ESC/ServiceNow workflows with system-generated approval records to enhance traceability, auditability, reporting capabilities and overall convenience for both approvers and fulfillers.
CMDB Pilot Implementation EASI team members who contributed to this accomplishment: Frank Boshoff, Gary Raposo, Eden Tran, Vicki Vokas, Brian Whelan	Service management	●	●	●			A proof-of-concept implementation leveraging ServiceNow's CMDB module to develop a digital portfolio of applications. This initiative aims to assess the current state of our systems, evaluate the suitability of CMDB for U of T, and explore its analytical capabilities to support informed business and technology decision-making.
Rotman HR ESC/ServiceNow Module EASI team members who contributed to this accomplishment: Amy Luu, Nicole Williams	Service management				●	●	This initiative seeks to integrate Rotman-specific HR processes into ServiceNow's native workflows, enabling the first successful onboarding of a non-Central HR department. It establishes a scalable model for future integrations and lays the groundwork for a unified, efficient and collaborative HR environment across the university.

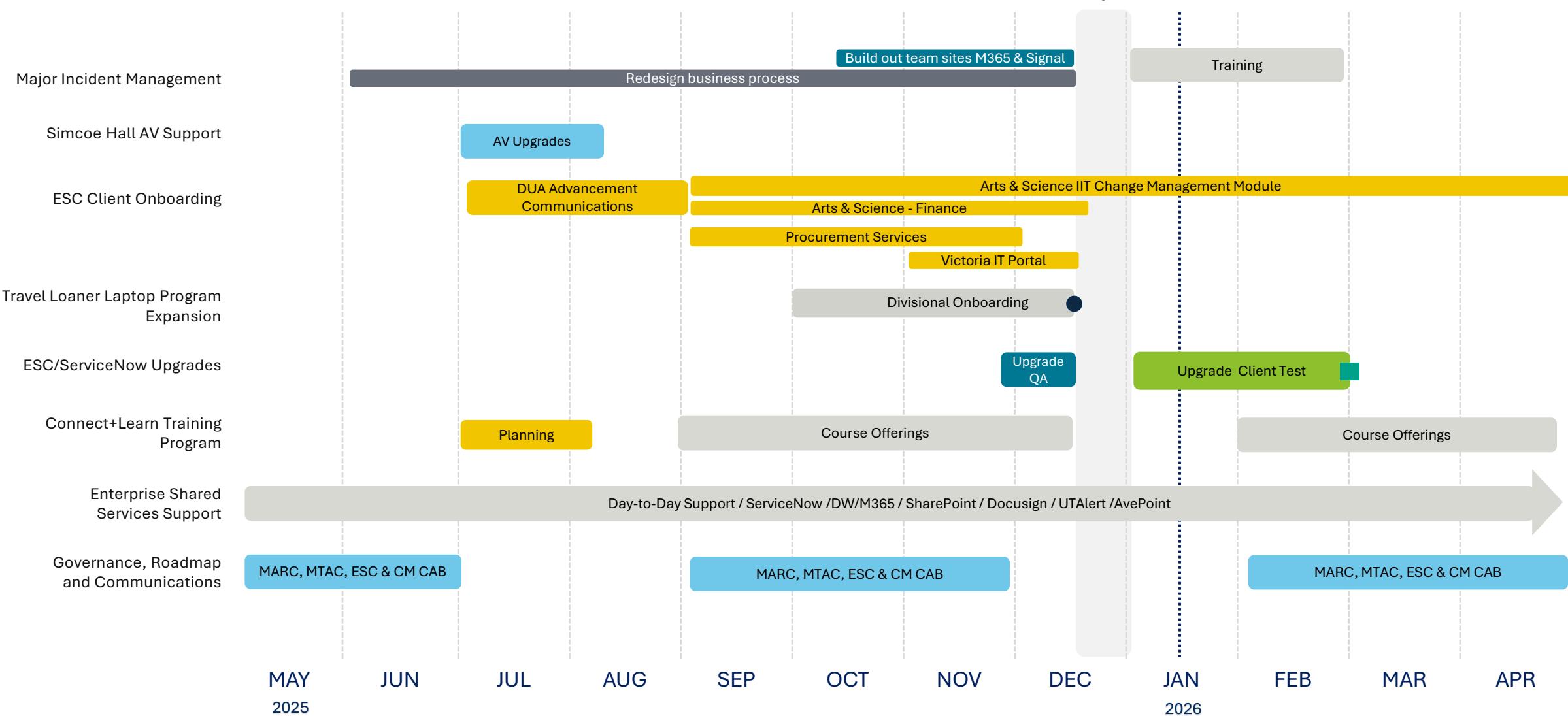
Enterprise Shared Services Priorities Roadmap (Operations)



● Feature Launch Target ■ Maintenance Upgrades

2025-26

Digital Workplace & ESC/ServiceNow



Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

Priority (Operations)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Digital Workplace & ESC/ServiceNow							
Simcoe Hall AV Support EASI team members who contributed to this accomplishment: Ben Bourgon, Justin Charlick, Dave Clarke, Peter Sverko	Service management			●	●		Engaged in refurbishment requirements to update ten-year-old AV equipment in the President's Boardroom. Moved all small meeting rooms to Teams Rooms.
Major Incident Management EASI team members who contributed to this accomplishment: Gary Raposo, Brian Whelan	Service management			●	●	●	The Major Incident Management (MIM) project aims to establish a standardized, efficient and proactive process for handling major incidents that significantly impact business operations or critical services. The project will define clear roles, responsibilities and escalation paths to ensure rapid resolution and minimal disruption.
ESC/ServiceNow Client Onboarding EASI team members who contributed to this accomplishment: Amy Luu, Saloni Talati, Eden Tran, Vicki Vokas, Nicole Williams	Service management			●	●		The ESC/ServiceNow Client Onboarding project will streamline the integration of new clients into the ServiceNow ticketing system. The goal is to ensure a smooth transition by configuring client-specific requirements, setting up user access and enabling workflows that align with their business processes. This project will establish a standardized onboarding framework that reduces setup time, enhances user experience and ensures compliance with organizational and ITIL best practices.
Travel Loaner Laptop Program Expansion EASI team members who contributed to this accomplishment: Pascal Loucadellis, Brett Nelson, Gary Raposo, Vicki Vokas	Information security	●			●		Provided the university's senior executives with secure loaner laptops and mobile phones while traveling to areas of high digital risk. Next stage will introduce forensic analysis tools.

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

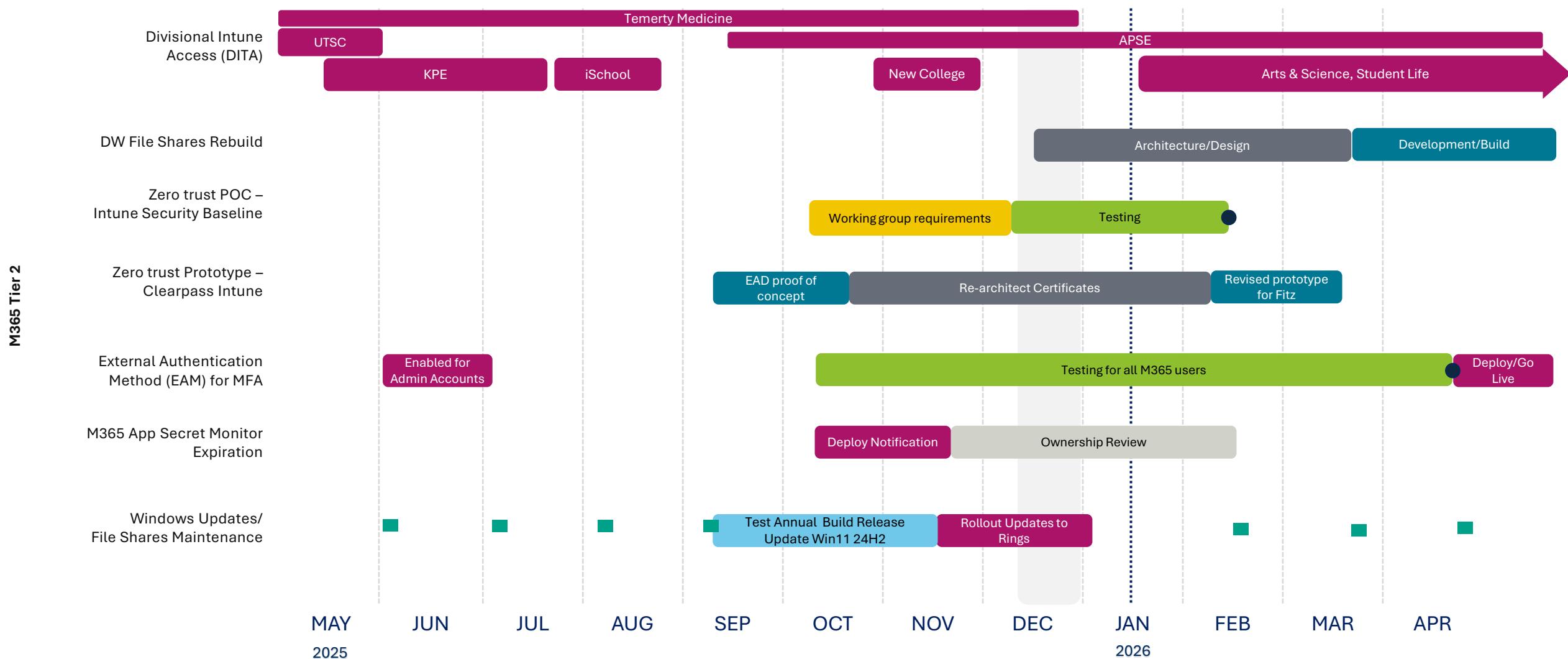
Priority (Operations)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Digital Workplace & ESC/ServiceNow							
ESC/ServiceNow Upgrades EASI team members who contributed to this accomplishment: Amy Luu, Saloni Talati, Eden Tran, Nicole Williams	Service management		●		●	●	Reviewing, implementing and testing regular maintenance updates to ensure the secure and efficient operation of ESC/ServiceNow. Evaluating new system features and services and implementing as appropriate to enhance system functionality.
Connect+Learn Training Program EASI team members who contributed to this accomplishment: Lisa Chen, Dima Chernyshov, MJ Edun, Imthiyaz Hameed, Lobsang Wangmo	Service management	●	●	●	●	●	Providing end-user training for common technologies and applications such as Teams, OneDrive, SharePoint and VPNs. Each session features a brief presentation followed by an interactive discussion. Monthly course offerings to over 600 users to date.
Enterprise Shared Services Support EASI team members who contributed to this accomplishment: Tier 1 & AV – J. Antonjeyanthiran, B. Bourgon, D. Clarke, C. Frances-Findlay, A. Halani, A. Ignatiou, A. Kennedy, P. Lo, P. Loucadellis, R. Robinson, I. Solomon, T. Spratt, P. Sverko Tier 2 and M365 - J. Au, D. Chernyshov, D. Liu, P. Lo, G. Raposo, A. Sameem, I. Thomas, V. To, V. Vokas, N. Yeung, H. Zhu ESC/ServiceNow – A. Luu, G. Raposo, S. Talati, E. Tran, N. Williams	Service management	●	●	●	●	●	Responded to over 21,000 tickets in the past year, providing day-to-day Tier 1 and/or Tier 2 support for all Enterprise Shared Services applications, including digital workplace support services, institutional M365 support, audio-visual systems support, as well as support for enterprise solutions including SharePoint, ESC/ServiceNow, DocuSign and others.
Governance, Roadmap and Communications EASI team members who contributed to this accomplishment: L. Chen, D. Chernyshov, I. Hameed, A. Luu, G. Raposo, A. Sameem, I. Thomas, V. Vokas, L. Wangmo	Service management	●	●	●	●	●	Facilitated regular meetings with representatives from across the IT@UofT community, including the Microsoft Tactical Resources Committee (MTAC) to prioritize institutional M365 initiatives, the Microsoft Application Review Committee (MARC) to review M365 application requests, and the Enterprise Service Centre Change Advisory Board (ESC CAB) to identify, prioritize and approve ESC/ServiceNow changes.

Enterprise Shared Services Priorities Roadmap (Operations)



● Feature Launch Target ■ Maintenance Upgrades

2025-26



Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

Priority (Operations)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
M365 Tier 2							
M365 App Secret Monitor Expiration EASI team members who contributed to this accomplishment: Derek Liu, Ahmad Sameem, Ian Thomas	Information security		●	●			Implemented an automated solution to track and alert on the expiration of application secrets and certificates used within Microsoft 365 (Azure AD applications). These secrets are critical for authentication and integration between services, and their expiration can lead to service disruptions, security risks and compliance issues.
Divisional Intune Access (DITA) EASI team members who contributed to this accomplishment: Jimmy Au, Derek Liu, Percy Lo, Pascal Loucadellis, Ian Thomas, Vince To, Vicki Vokas,	Information security Service management	●	●	●	●	●	Strengthening divisional autonomy and operational efficiency through secure, modern device management and support solutions. Providing divisional administrators with Intune training and access to Intune services, enabling local IT teams to configure and manage devices securely and wirelessly without reliance on central IT. Introducing PatchMyPC to streamline application deployment and updates across all managed devices, reducing manual effort and improving compliance. Implementing ConnectWise to enhance remote support capabilities for divisional IT teams, ensuring timely assistance and minimizing downtime.
DW File Shares Rebuild EASI team members who contributed to this accomplishment: Jimmy Au, Derek Liu	Service management				●	●	Modernizing and optimizing on-premise file share infrastructure for Digital Workplace clients to ensure secure, reliable, and high-performance access to shared resources, while improving data integrity, scalability and compliance with organizational standards.
Zero trust POC – Intune Security Baseline EASI team members who contributed to this accomplishment: Jimmy Au, Derek Liu, Ian Thomas, Vince To, Vicki Vokas	Information security			●	●		Working group to provide guidance for selecting the appropriate Defense Information Systems Agency – Security Technical Implementation Guide (DISA STIG) profile based on Mission Assurance Category (MAC) and Exposure Level. It also maps these profiles to CIS Benchmark Levels and organizational Data Classification.
Zero trust Prototype - Clearpass Intune EASI team members who contributed to this accomplishment: Jimmy Au, Derek Liu, Ian Thomas, Vince To, Peter Sverko, Vicki Vokas	Information security	●	●	●	●	●	Integration of Aruba ClearPass Network Access Control (NAC) with Microsoft Intune to enforce Zero Trust access at the network edge. The solution ensures that wired, Wi-Fi, and VPN connections are permitted, quarantined, or denied based on real-time Intune device compliance and platform health signals (e.g., Windows Device Health Attestation, macOS SIP/FileVault).

Enterprise Shared Services Priorities 2025-26 Accomplishments Update (Operations)

Completed Projects

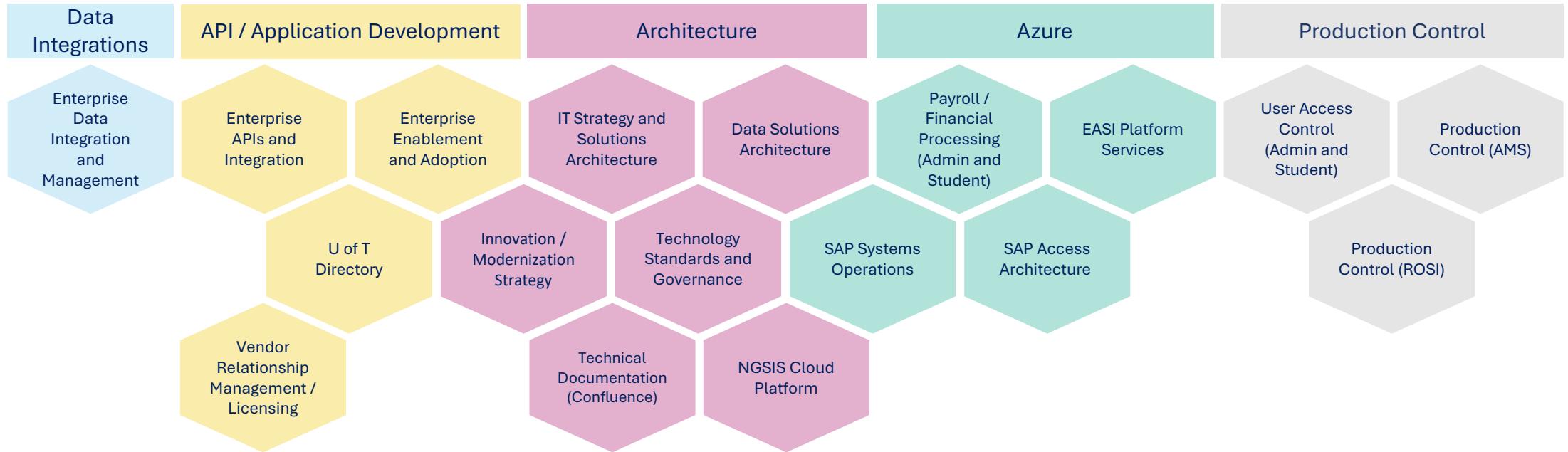
Priority (Operations)	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
M365 Tier 2							
External Authentication Method (EAM) for MFA EASI team members who contributed to this accomplishment: Derek Liu, Ahmad Sameem, Ian Thomas	Information security 	●		●	●		Enhancing enterprise security by enabling the integration of trusted third-party MFA providers (i.e., Duo, or RSA SecurID) directly into Microsoft Entra ID's conditional access framework. This initiative provides Microsoft's native MFA claim to satisfy MFA requirements for Microsoft Admin portals (i.e. Azure portal, M365 admin center, etc.) while maintaining compliance with organizational security policies.
Windows Updates/File Shares Maintenance EASI team members who contributed to this accomplishment: Jimmy Au, Derek Liu, Percy Lo	Information security Service management	●	●	●	●	●	Annual Windows operating system updates and weekly/monthly security patches and features. Monthly on-premises file share maintenance to ensure devices are protected and current includes UTORCSI AD update.

Technical Services & Architecture

The Technical Services & Architecture team plays a key role in U of T's digital transformation, focusing on the architecture and governance of SAP in the Cloud and cloud-based solutions for student-related business capabilities. We are responsible for ensuring that data architecture and integration are seamlessly integrated across systems, enabling data-driven decision-making at all levels. In addition to designing and implementing scalable data models and APIs, we support other divisions in adopting cloud services, providing architecture models and ensuring that processes are efficient and secure. By driving innovation, supporting cross-team collaboration and mitigating risks, we help to position U of T for future innovation.

Enterprise Applications & Solutions Integration

Technical Services & Architecture



Technical Services & Architecture

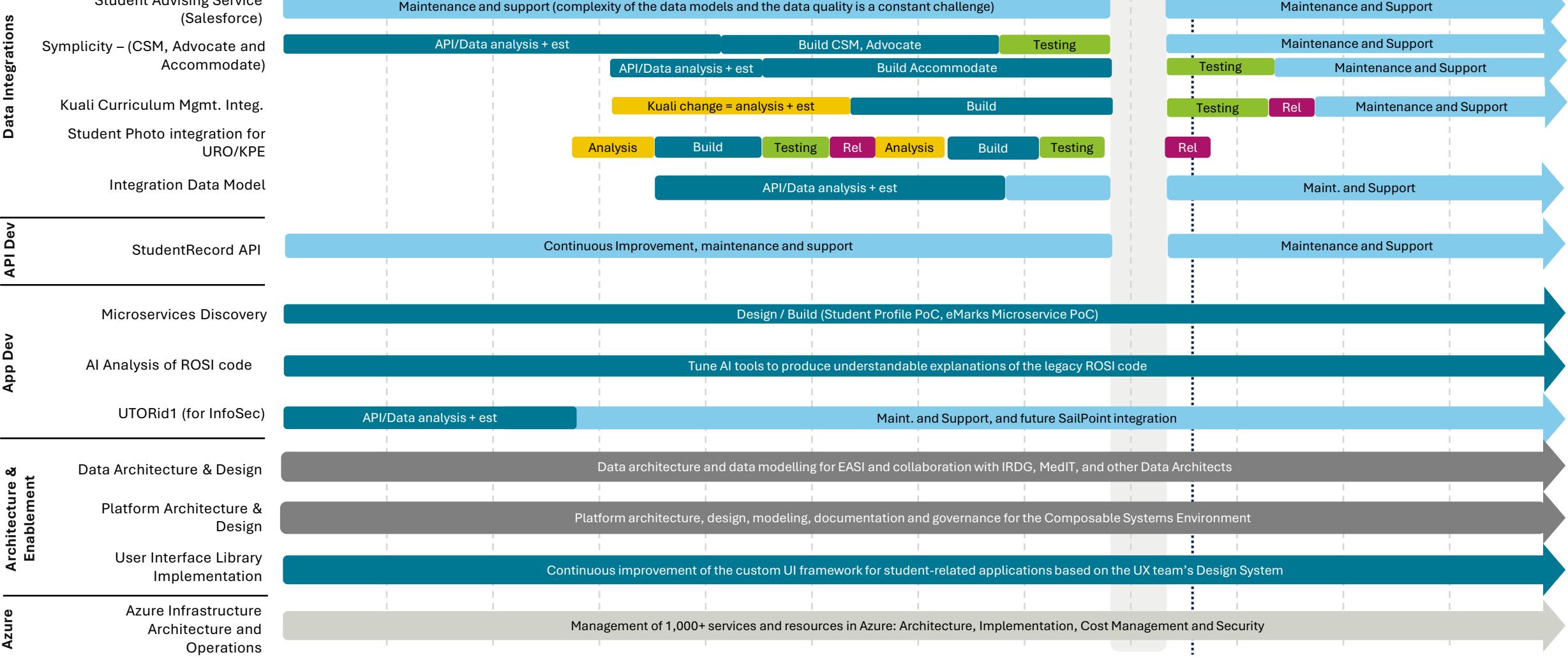
Key Priorities and
Accomplishments 2025-26

Technical Services & Architecture Priorities Roadmap



● Feature Launch Target ■ Maintenance Upgrades

2025-26



Technical Services & Architecture Priorities

2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Data Integrations							
Student Advising Service (Salesforce) EASI team members who contribute to the outcomes: James Lahey, Haroon Rafique, Parthasarathy Venkataraman, David Wang, Zoe Wong	Administrative systems transformation	●	●	●	●	●	Continued support and the expansion of available student data in the Student Advising Service (Salesforce). UTM was onboarded in mid-2025 and UTSC is currently in progress. Expanding data access across campuses equips advisors with deeper, real-time insights into student progress, enabling more informed, consistent and proactive support.
Symplicity – (CSM, Advocate and Accommodate) EASI team members who contribute to the outcomes: James Lahey, David Wang	Administrative systems transformation			●	●	●	Creating an optimal integration method that has low operational overhead for ITS staff. Enables real-time access to the latest student data for Symplicity services. This improves data consistency and responsiveness for 52 units across the university, ensuring timely student support.
Kuali Curriculum Management Integration EASI team members who contribute to the outcomes: James Lahey, David Wang	Administrative systems transformation			●	●	●	Streamlined curriculum updates by connecting curriculum management system (Kuali) in Amazon Web Services to Microsoft Azure. This near real-time data feed ensures that any changes to the curriculum are automatically reflected. Committees can now easily identify and review updates, improving efficiency and decision-making.
Student Photo Integration for URO and KPE EASI team members who contribute to the outcomes: Kaelyn Lindquist, David Wang, Laurel Williams, Bruce Zhu	Information security			●	●	●	Updating, modifying and improving the Student Photo integration to support additional formats. The University Registrar's Office and the Faculty of Kinesiology & Physical Education will use the new API process. Photos are edited to centre the face automatically and improve student identity validation.
Integration Data Model EASI team members who contribute to the outcomes: David Wang	Administrative systems transformation Information Security			●	●	●	Designing and establishing a normalized data model to enhance integration with external systems. This ensures curated student data is available to authorized applications and lowers the cost of point-to-point integrations.

Technical Services & Architecture Priorities

2025-26 Accomplishments Update

Completed Projects

Priority	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
API Development						
StudentRecord API EASI team members who contribute to the outcomes: James Lahey, Jessica Li, David Wang, Zoe Wong	Administrative systems transformation	●	●	●	●	Continually enhancing the StudentRecord API to meet new integration requirements with increasing user adoption.
Application Development						
Microservices Discovery EASI team members who contributed to this accomplishment: Andre Kalamandeen, James Lahey, Jessica Li, Haroon Rafique, David Wang	Administrative systems transformation		●	●		Engaged a Microservices architect to design and develop a code template to form the basis for all future implementations. These independent services each model a business function, improving consistency and developer productivity as well as enabling consistent security.
UTORid1 (for InfoSec) EASI team members who contributed to this accomplishment: James Lahey, Jessica Li, David Wang	Administrative systems transformation Information security			●		A new email domain management application provides a modern user interface to system administrators and removes a dependency on a very vulnerable and old software library.
AI Analysis of ROSI code EASI team members who contribute to the outcomes: Matthew Hendrickson, Jessica Li, Haroon Rafique, David Wang	Administrative systems transformation			●	●	Worked with Microsoft to tune AI tools that analyze ROSI source code to produce understandable descriptions of purpose and logic. This work will help offset the loss of implicit knowledge when ROSI experts retire.

Technical Services & Architecture Priorities

2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Architecture & Enablement							
Data Architecture & Design EASI team members who contribute to the outcomes: Amy Li, David Wang	Administrative systems transformation	●	●	●	●	●	Ongoing support for data architecture expertise required by the Institutional Research & Data Governance Office, the Ontario Institute for Studies in Education and EASI teams, enabling secure, standardized solutions that support and enhance business capabilities.
Platform Architecture & Design Areas that use these services: Information Security, Enterprise Infrastructure Solutions, the Ontario Institute for Studies in Education, the School of Graduate Studies, the Faculty of Law, the Faculty of Applied Science & Engineering, the Department of Electrical & Computer Engineering, Environmental Health & Safety, Housing, Accessibility Services, the Office of the Vice-Provost, Innovations in Undergraduate Education, and UTSC EASI team members who contribute to the outcomes: Frank Boshoff, Andre Kalamandeen, Haroon Rafique, David Wang	Administrative systems transformation	●	●	●	●	●	Providing platform architecture and design expertise on request to EASI teams, ITS departments and divisions. Supports RFP/RFQ procurement process. Deliverables include feasibility assessments, advice and guidance, standards and principles. Additional deliverables include a logical operational model, identifying necessary components, enabling secure, standardized solutions that support and enable business capabilities. Part of the service is regular security training for developers, delivered on a quarterly basis in conjunction with the Information Security team.
User Interface Library Implementation EASI team members who contribute to the outcomes: Hossein Aliabadi, Andre Kalamandeen, Laura Klamot, James Lahey, Mikella Seth, Amanda Werkhaizer	Administrative systems transformation	●	●	●	●	●	Continual improvement of a library of consistent components for student and administrative applications to adhere to AODA standards. This library creates a common user experience and streamlines design and development, enhancing developer productivity and AODA compliance. All EASI student-related applications will adopt these components to comply with AODA standards.
Azure							
Azure Infrastructure Architecture and Operations EASI team members who contributed to this accomplishment: Sarosh Jamal, Haroon Rafique, David Wang, Laurel Williams	Administrative systems transformation	●	●	●	●	●	Implementing new or improved Azure Cloud services to meet business requirements and comply with security standards. This also enables faster delivery of solutions using fewer staff.

User Experience & Process Design (UXPD)

The UXPD team is built around two integrated disciplines: User Experience (UX) and Process Design (PD), both focused on crafting seamless experiences for our students, faculty and staff. We play a key role in applying user-centric design across major enterprise Student Information Systems, projects within the SAP ecosystem, and broader initiatives within the ITS portfolio. We offer a comprehensive range of services, including user research, process design, prototyping, user interface design and accessibility audits. Innovation is at the core of our work, driving us to deliver solutions that meet user needs while navigating technology and budget constraints, and providing exceptional value to the U of T community.

Enterprise Applications & Solutions Integration

User Experience, Reporting and Analytics

User Experience & Process Design (UXPD)

User Experience

Process Design

Operational Excellence

End-to-End UX Design for SIS platforms

UX Design for SAP – Fiori Launchpad

UX Support for SAP – My Research Ethics Modules

Exploring ESS and MSS User Experience

Cross-Team Collaboration on InfoSec Initiatives

Digital Experience & Accessibility Audit

Revamp of EASI Onboarding Process

Revamp of EASI Offboarding Process

Rollout of UXPD Service Model

Global Design System

AI Concept Validation Initiatives

Reporting & Analytics Technology

Institutional Operational Reporting and Administration

Institutional Reporting and Data Governance Data Platform

Institutional Reporting Platform (Power BI)

Data Engineering

Power BI Reporting and Technology Management

Micro-credentials Reporting

Micro-credentials Data

Curriculum Management Reports

Reporting and Analytics Data Store Management

Transfer Credit Reporting

Institutional Reporting Enablement (Power BI Toolbox)

Class List Reporting

Absence Declaration Reporting

Heatmap Reporting

Course Information Reporting

User Experience & Process Design

Key Priorities and Accomplishments 2025-26

UXPD Priorities Roadmap



2025-26

User Experience

Lead End-to-End UX Design for SIS platforms

SAP User Journey Redesign

UX Support for SAP – My Research Ethics Modules

Indigenous Identity Substantiation Portal

Cross-Team Collaboration on InfoSec Initiatives

Digital Experience & Accessibility Audit

Lead user research, shape design solutions and champion accessibility across major enterprise systems

User Research - Fiori Launchpad

Vendor Assessment

Process Mapping

Navigation Redesign - Fiori Launchpad

User Research - ESS and MSS

Portal UI/UX Design

Process Design

Revamp of EASI Onboarding Process

ROSI

Course Information System

Accommodated Testing Services

Go Live

Plan and Research

Design

Build

Test

Go Live

Operational Excellence

Rollout of UXPD Service Model

Project collaboration, workshops and quick feedback sessions to support scalable, user-centered design across the organization

Global Design System

Spearhead the design of accessible and reusable components for the global design system

AI Concept Validation Initiatives

Plan and Research

Build

Test

Feature Launch Target

Maintenance Upgrades

Holiday Break

UXPD Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	2025-26				Highlights and Accomplishments
		Q1	Q2	Q3	Q4	
User Experience						
UX Support for SAP – My Research Ethics Modules EASI team members who contributed to this accomplishment: Yuwei Jiang, Laura Klamot, Amanda Werkhaizer	Administrative systems transformation		●	●		Assessed four vendor products to potentially replace the My Research Animal Protocols and My Research Human Protocols. Over a rapid ten-week timeline, attended six demos and delivered seven comprehensive UX analyses, including user persona mapping, user flow diagrams, UI evaluation, vendor comparison matrix, core user stories and risk registry. In Q4 2025, the team performed an accessibility and usability audit, supporting the procurement process.
Cross-Team Collaboration on InfoSec Initiatives EASI team members who contributed to this accomplishment: Christina Lin, Amanda Werkhaizer	Information security	●	●	●		Provided UX support for website enhancements by improving usability, accessibility, and the overall user experience. Additionally, contributing to improvements in the Data Asset Inventory and Information Risk Self-Assessment (DAI-IRSA) Executive-Level Reporting template.
Lead End-to-End UX Design for SIS platforms ACORN, Course Information System (CIS), Accommodated Testing Services (ATS), Salesforce Experience Builder (Student Advising Service), Timetable Builder, Transfer Credit Equivalency, OASIS, Degree Explorer, GPA Calculator EASI team members who contributed to this accomplishment: Tiffany Au, Neda Demiri, Yuwei Jiang, Laura Klamot, Christina Lin, Andrew Magnaye	Administrative systems transformation	●	●	●	●	Delivering a comprehensive suite of UX services tailored specifically for SIS platforms, the UXPD team supports nine enterprise systems with services, including user research, prototyping, user interface design and usability and accessibility audits. In 2024, the team conducted eight rounds of user research with over 40 users and delivered 292 operational tasks, resulting in designs that enhanced user experience and optimized workflows for students, faculty and staff.

UXPD Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	2026-27					Highlights and Accomplishments
		Q1	Q2	Q3	Q4		
SAP User Journey Redesign EASI team members who contributed to this accomplishment: Fabio Gorgatti, Yuwei Jiang, Laura Klamot, Praveen Narayanaswamy, Amanda Werkhaizer	Administrative systems transformation	●			●	●	Led extensive research to shape the future SAP Fiori Launchpad (FLP) experience, completing 24 interviews and ten card sorts, producing five research reports capturing user needs and opportunities, and delivering a recommended information architecture to guide an optimized, role-based navigation design. Next, will assess the Employee Self-Service (ESS) and Manager Self-Service (MSS) experience through research, analysis and UI design to guide future development.
Indigenous Identity Substantiation Portal EASI team members who contributed to this accomplishment: Frank Boshoff, Andre Kalamandeen, Laura Klamot, Swetlana Signarowski, Amanda Werkhaizer	Administrative systems transformation				●	●	Building a centralized, secure digital portal to streamline the submission and management of substantiation materials, reducing manual effort and improving data security. Current processes have been documented and a future journey mapped. We are now creating the process diagram and compiling requirements, laying the groundwork for designing a streamlined, user-friendly portal.
Digital Experience & Accessibility Audit EASI team members who contributed to this accomplishment: Tiffany Au, Neda Demiri, Yuwei Jiang, Laura Klamot, Andrew Magnaye, Amanda Werkhaizer	Focus on accessibility		●	●	●	●	Completed an accessibility scan of the ROSI UI by conducting one-on-one interviews with users to gather insights on their experiences and preferences and delivered a mockup featuring an accessible colour scheme. The team has started auditing the Course Information System (CIS) and will audit Accommodated Testing Services (ATS) next.
Process Design							
Revamp of EASI Onboarding Process EASI team members who contributed to this accomplishment: Yuwei Jiang, Gary Raposo, Amanda Werkhaizer, Nicole Williams	Other (process optimization)	●					Identified 85 tasks through interviews with subject matter experts and created process flow diagrams to support Enterprise Service Centre development. Conducted testing with managers and task owners to ensure usability. Launched the new form on April 25, supported by a maintenance plan and future enhancement recommendations.
Revamp of EASI Offboarding Process EASI team members who contributed to this accomplishment: Yuwei Jiang, Amanda Werkhaizer	Other (process optimization)			●	●		Initiated planning for offboarding process improvements by engaging subject matter experts and outlining key tasks. Currently developing process flow diagrams to support future Enterprise Service Centre implementation, with validation and testing phases to follow.

UXPD Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Operational Excellence							
Rollout of UXPD Service Model EASI team members who contributed to this accomplishment: Tiffany Au, Neda Demiri, Yuwei Jiang, Laura Klamot, Christina Lin, Andrew Magnaye, Kaitlynn Marrese, Amanda Werkhaizer	Service management	●	●	●	●	●	Launched a robust Service Model to increase awareness of UXPD's services and enhanced collaboration and innovation across the university. Introduced three service tiers: Project Collaboration, Workshop and Quick Feedback. Successfully facilitated 14 project collaborations, 10 feedback sessions and three workshops. User satisfaction has been tracked via surveys, achieving a perfect five-star rating across all services.
Global Design System EASI team members who contributed to this accomplishment: Hossein Aliabadi, Yuwei Jiang, Andre Kalamandeen, Laura Klamot, James Lahey, Christina Lin, Andrew Magnaye, Kaitlynn Marrese, Amanda Werkhaizer	Focus on accessibility	●	●	●	●	●	Creating a unified set of design patterns, accessibility guidelines and reusable components for web applications. We have completed the design for 14 accessible components. Accommodated Testing Services has embraced these components, and ACORN is beginning to leverage the design principles. This is streamlining their design and development process – reducing time, elevating consistency and delivering a more cohesive, intuitive user experience.
AI Concept Validation Initiatives EASI team members who contributed to this accomplishment: Andre Kalamandeen, James Lahey, Christina Lin, Amanda Werkhaizer	Other (AI Kitchen)		●	●	●	●	Exploring two AI pilots to improve team workflows. Pilot 1 Figma Designs to AI Code uses the Model Context Protocol server to enable AI tools to generate code directly from structured Figma design data. Pilot 2 Talk to Our Docs leverages Onyx to create AI Assistants trained on the team's documentation, starting with a Confluence connector.

Reporting & Analytics Technology

The Reporting & Analytics Technology team manages and administers Microsoft Power BI and the Fabric platform, provides user support to promote effective adoption, and develops reports and engineered datasets. In addition, the team supports the EASI and Institutional Research Data Governance Office (IRDG) Azure cloud data platforms, ensuring secure, scalable and high-performing analytics environments. Through these efforts, the team enables analytics initiatives across the university, advancing data-driven decision-making and enhancing reporting capabilities.

Reporting & Analytics Priorities Roadmap



Feature Launch Target

Maintenance Upgrades

2025-26

Analytics Report Development

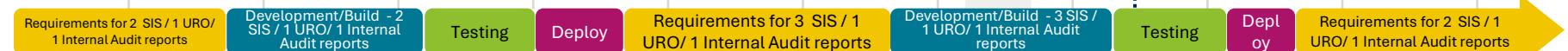
Microcredentials Project



URO Support Project



Developing Enterprise Power BI Reports



Maintain and Enhance Existing Power BI Reports



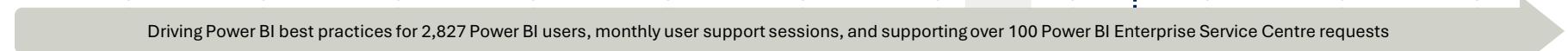
Data Engineering for Various Projects



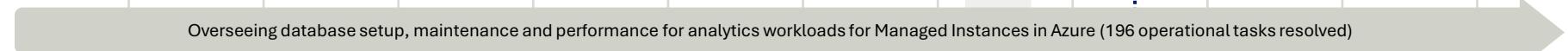
Data Engineering Support



Supporting the Power BI Centre of Excellence



Database Administration for Reporting Analytics



Support Enterprise Infrastructure Solutions with Tableau Administration



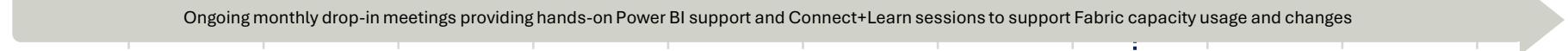
Power BI/Fabric Administration and Fabric Capacity implementation



Azure Administration for Institutional Reporting and Data Governance (IRDG) Data Platform



Training – Connect+Learn Sessions



Reporting & Analytics Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Analytics Report Development							
Microcredentials Project EASI team members who are contributing to this accomplishment: Abdulrazak Bello, Akshi Kamboj, Amy Li, Moulika Ranikunta, David Wang	Administrative systems transformation	●	●	●			Release 1.1 delivered at the end of June. This release delivered Change Capture and Inventory Reports to streamline the Office of the Vice-Provost, Academic Programs (VPAP) processes for OSAP eligibility submissions to the Ministry, Colleges, Universities, Research Excellence and Security (MCURES). Release 1.2 is currently underway, focusing on automating processes and generating a historical report to enhance business workflows within VPAP. Release 2.0 will expand the data mart by integrating learner data, in alignment with the Vice-Provost, Strategic Enrolment Management (VPSEM) office requirements, to support better cross-department visibility and a more comprehensive view of learners.
URO Support Project EASI team members who are contributing to this accomplishment: Titus Hsu, Dmytro Larchiev, Amy Li, Simona Montolova	Shared infrastructure			●	●	●	Supporting the Vice Provost, Strategic Enrolment Management (VPSEM) data and analytics team to migrate their on-premises machine learning and predictive analytic solution into Power BI and Fabric. This effort will provide faster model training, improved access control and backup capabilities to the VPSEM office.
Developing Enterprise Power BI Reports EASI team members who are contributing to this accomplishment: Amy Li, Moulika Ranikunta, Ravi Solanki	Administrative systems transformation	●	●	●	●	●	Developed and delivered 5 critical enterprise Power BI reports to support various projects, including ROSI, Microcredentials OSAP reports R1.0 and R1.1. The reports optimize academic and administrative processes.
Maintain and Enhance Existing Power BI Reports EASI team members who are contributing to this accomplishment: Amy Li, Moulika Ranikunta, Ravi Solanki	Focus on accessibility Administrative systems transformation	●	●	●	●	●	Supporting over 94 complex Power BI reports by implementing changes, updates and bug fixes to ensure accuracy and reliability for key academic reporting. Address issues promptly to meet evolving business needs and enhance reporting consistency.

Reporting & Analytics Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
Analytics Report Development							
Data Engineering for Various Projects EASI team members who are contributing to this accomplishment: Titus Hsu, Amy Li, Simona Montolova, Moulika Ranikunta, David Wang	Administrative systems transformation	●	●	●	●	●	Engineered over 15 complex datasets for various operational academic projects. Continuing to design and implement a non-credit Microcredential course data mart to support Office of the Vice-Provost, Academic Programs and the Ministry of Colleges, Universities, Research Excellence and Security reporting needs.
Data Engineering Support EASI team members who are contributing to this accomplishment: Titus Hsu, Akshi Kamboj, Dmytro Larichiev, Amy Li, Simona Montolova, Moulika Ranikunta, David Wang, Ravi Solanki, Bruce Zhu	Administrative systems transformation	●	●	●	●	●	Supporting over 88 existing data engineering datasets, making changes to complex datasets based on evolving requirements. Ensuring seamless data transformation, and self-service reporting.
Analytics Operations							
Supporting the Power BI Centre of Excellence EASI team members who are contributing to this accomplishment: Titus Hsu, Dmytro Larichiev, Amy Li, Simona Montolova, Moulika Ranikunta, Bruce Zhu	Administrative systems transformation Shared infrastructure	●	●	●	●	●	Supporting 2,827 users, 291 Power BI workspaces, over 2,584 reports, 2,130 datasets, monitor performance and implement new requirements. Updated the PowerBI Toolbox to reflect transition from Azure Data Studio to Visual Studio Code. Working on updating the documentation to reflect the Fabric capacity changes. In addition, the URO support project will inform Connect+Learn sessions, best practices and how-to guides for implementing analytics using the new Fabric capacity abilities. Over 100 Enterprise Service Centre queries handled since May. Delivering Fabric capability overviews to divisional users as requested.

Reporting & Analytics Priorities 2025-26 Accomplishments Update

Completed Projects

Priority	IT@UofT Objective(s)	Q1	Q2	Q3	Q4	2026-27	Highlights and Accomplishments
						2026-27	
Analytics Operations							
Database Administration for Reporting Analytics EASI team members who are contributing to this accomplishment: Simona Montolova, Bruce Zhu	Administrative systems transformation Shared infrastructure	●	●	●	●	●	Overseeing database setup, maintenance and performance optimization for analytics workloads on Managed Instances in Azure, and the data lake, ensuring reliability, scalability and efficient resource utilization. Assisting with ROSI data replication to ROSI-REPLICA database which is a critical resource for data and analytics across the university. Resolved over 196 operational tasks since May.
Support Enterprise Infrastructure Solutions with Tableau Administration EASI team members who are contributing to this accomplishment: Titus Hsu, Dmytro Larichiev	Shared infrastructure	●	●	●	●	●	Supporting the Enterprise Infrastructure Solutions and Institutional Research and Data Governance (IRDG) teams with Tableau Server administration, including upgrades and changes. Tableau is widely used across the university for analytics alongside Power BI.
Power BI/Fabric Administration and Fabric Capacity Implementation EASI team members who are contributing to this accomplishment: Titus Hsu, Dmytro Larichiev, Amy Li, Simona Montolova , Moulika Ranikunta	Administrative systems transformation Shared infrastructure	●	●	●	●	●	Supporting 291 Power BI workspaces and servicing over 100 support tickets, ensuring optimal functionality. Monitoring and tuning to improve performance. Migrating workspaces to Fabric capacities and researching cost and usage implications.
Azure Administration for Institutional Research and Data Governance (IRDG) Data Platform EASI team members who are contributing to this accomplishment: Titus Hsu, Dmytro Larichiev, Simona Montolova, Bruce Zhu	Shared infrastructure	●	●	●	●	●	Managing Azure Cloud assets and configurations for IRDG subscription, ensuring optimal performance and security. Resolved over 60 operational tasks, addressing issues and enhancing system efficiency.
Training – Connect+Learn Sessions EASI team members who are contributing to this accomplishment: Katie Babcock, Titus Hsu, Amy Li, Moulika Ranikunta	Digital Learning		●		●	●	Delivered two Connect+Learn sessions covering the Microsoft shift from Power BI Premium to Fabric capacities. Providing additional session for the transition from Azure Data Studio to Visual Studio Code.Ongoing monthly drop-in meetings providing hands-on Power BI support.